



## OVERSEAS NEWS

**World Bank on brink  
of taking in more  
funds than go in aid**

BY STEWART FLEMING IN WASHINGTON

THE World Bank, the leading international agency for providing finance to developing countries, is on the brink of absorbing more funds from its borrowers in terms of interest and repayments of capital than it is disbursing in new loans.

Bank officials confirm that when the bank draws up its books this year, its net transfers to the Third World which were \$2.4bn (£1.6bn) in 1985, will be close to zero for the financial year ending June 30.

The dramatic decline in the transfer of World Bank resources to the Third World coincides with a no less striking surge in repayments to the International Monetary Fund.

According to Mr Richard Feinberg, vice president of the Overseas Development Council, a Washington "think tank" which specialises in Third World economic issues and which has just published a lengthy study on the World Bank's role over the next decade, the IMF too is this year withdrawing some \$4bn net from developing countries.

"We are facing the potentially disastrous scenario of the World Bank and the IMF becoming a 'drain' on the

The Philippines expects to reach agreement with the IMF for a new standby credit at a meeting in Manila next month. Finance Minister Jaime Ongpin told Reuters. He said the Government still had no amount in mind, adding "Figures will be worked out when they (the IMF) come in July."

resources of developing countries," he says. "Of the World Bank, he adds: "If the (bank) ceases to be a source of net resources, its very raison d'être as a development finance agency will come into question."

Within the World Bank itself, views on the issue are divided. Some officials point out that the trend in net transfers is cyclical.

They point out, too, that the other side of the coin is that the bank does not reschedule its loans and insists on repayment, and that the sharp fall in net transfers to Third World borrowers is an aspect of the financial strength of the bank which enables it to borrow huge sums on the world's private capital markets.

**Release of hostages spurs French hopes**

BY DAVID MARSH IN PARIS

THE RELEASE at the weekend of two French hostages held for three months in Lebanon has spurred hopes in Paris that another seven French nationals kidnapped in Beirut may also be given their freedom before too long. Two Cypriot hostages were also released in Lebanon.

Mr Philippe Rochot and Mr Georges Hansen, two members of a four-man television team seized on March 8, arrived home on Saturday night. This was after delicate diplomatic manoeuvring between France and various Middle East countries finally secured their release just before midnight on

Friday. They looked pale and drawn.

The freeing of the two men—despite continued worries over the other French and Western hostages still imprisoned in Beirut—brings an important ray of light for the government of Mr Jacques Chirac.

The French Prime Minister was at Orly airport south of Paris to greet the two men on their arrival on a French aircraft from Damascus. He publicly thanked the Syrian, Algerian and Iranian governments for having helped in their release.

The Revolutionary Justice

Organisation, which kidnapped the TV crew in the Lebanese capital, said the liberation of the two men was due to the mediation of Mr Hafez el Assad, Syrian President, as well as signs of a change in France's policies in the Middle East.

This was a clear reference to recent French efforts to improve its links with Iran, known to have influence over the fundamentalist organisations responsible for the Beirut kidnappings.

Mr Chirac has long had close links with Iraq, which has benefited from considerable French military sales to bolster

its efforts in the war with Iran.

However, the Chirac Administration has started negotiations on repaying a \$1bn loan granted to France by the late Shah in 1974 as part of Iran's since-aborted agreement to take part in a European uranium enrichment venture.

France also achieved the departure earlier this month of Mr Massoud Rajavi, the ousted Iranian dissident leader. Although his flight to Iraq was said by the French government to be a voluntary decision rather than formal expulsion,

the dissident's departure helped mollify anger in Tehran that Paris has been supporting opponents of the fundamentalist Iranian regime.

Reuter adds: In Nicaragua, a government official said two Cypriot engineering students, Stavros Yiannakis and Panayiotis Tirkas, both 25, were freed after the personal intervention of Mr Yasser Arafat, PLO chairman.

Details of Arafat's role were not available, but this was believed to be the first instance of a prominent "mainstream" Palestinian figure intervening in a Lebanese kidnap situation.

**Chandigarh deadline  
put back again**

By John Elliott in New Delhi

MORE THAN 20 people have been killed in the Punjab area over the past three days while central and state government politicians have failed during negotiations to agree on terms for handing over the city of Chandigarh as the capital of the Punjab alone.

Three children and three terrorists were among ten people killed yesterday in some of the worst recent Sikh violence.

Mr Rajiv Gandhi, India's Prime Minister, was forced late on Friday to delay for the second time in six months his deadline for Chandigarh to cease being the joint capital of Punjab and the adjacent state of Haryana.

This is a key part of the Punjab peace accord reached by Mr Gandhi 11 months ago. His failure to push the deal through by his second deadline is providing extremists with renewed cause for attacks on moderate Sikhs and Hindus.

The problem has arisen over the land that Haryana should receive from Punjab in return for moving out of Chandigarh in about five years' time and building its own new capital. A judicial commission recommended that 70,000 acres should be handed over, but by late on Friday 25,000 acres had still not been agreed. So Mr Gandhi delayed the handover until July 15 and appointed a new one-man commission.

The Sikh's Akali Dal government in Punjab refused to accept the terms of the new commission and it was not clear last night whether it would negotiate fresh terms. The situation is complicated by a serious split in Akali Dal which has put the government of Mr Surjit Singh Banalla in a precarious position, reducing its room for manoeuvre.

Mr B. S. Puri, India's Home Minister, yesterday toured Punjab trouble spots and promised a new attack on military extremists by police. He also tried to mediate in the crisis to ensure that the weekend's delay on Chandigarh does not endanger the whole Punjab accord.

**Banks release  
\$600m loan  
for Argentina**

By Peter Montagnon

ARGENTINA'S creditor banks have agreed to release the remaining \$600m of the \$4.2bn arranged for the government of President Raul Alfonsín last year. The funds will be made over to Argentina next Monday—the day the loan agreement would otherwise have been due to lapse.

Special authorisation from bank creditors was required for the payment because of delays in persuading the International Monetary Fund to overlook Argentina's failure to meet key economic targets under its SDR1.1bn stand-by loan economic programme. This meant that disbursement of this loan by the banks could no longer automatically follow approval by the IMF of release of a further SDR237m from its own credit.

However, more than two thirds of Argentina's creditor banks had agreed to release the funds by Friday night. With the IMF due today to approve its own disbursement formally, Argentina will thus receive an injected nearly \$600m by the end of the month.

Assuming the dollar makes significant rebound in the coming months, the Bundesbank's profits are likely to be smaller in 1986 than in 1985. The exact figure will only be known after the end of this year.

**Egyptian minister due in  
UK for defence trade talks**

BY TONY WALKER IN CAIRO

THE VISIT to Britain this week of Field Marshal Abdul Halim Abu Ghazala, Egypt's powerful Defence Minister, is expected to help UK attempts to conclude commercial agreements with the Egyptian military under a £150m line of credit.

British officials say the two sides are near to finalising a protocol for part of the military credit, backed by the export credit guarantee department. The finance is being arranged by Lloyds Merchant Bank.

Much of the UK supplied material would be used to extend the capacity of Egypt's fledgling defence industry which has production agreements with several foreign companies, including United Scientific Holdings of the UK, for the manufacture of gun control equipment.

Egypt has expressed interest in British help in developing a battle tank. Vickers Defence Systems last year demonstrated its prototype Mark 7 tank near Cairo.

Field Marshal Ghazala, one of four deputy prime ministers, will hold talks with Mrs Margaret Thatcher, whom he met in Cairo last year, and with other senior officials. He has just visited Washington, where he discussed Egypt's problems meeting payments on its large military and civil debt to the US. Egypt owes the US \$735m

this calendar year, more than a quarter of its 1986 debt service commitments.

Meanwhile, a high level Egyptian delegation led by another deputy prime minister, Dr Kamal Gharoub, begins discussions in Washington this week on Egypt's debt problems.

Egypt is seeking bilateral rescheduling of its large foreign debt, which exceeds \$50bn. Apart from the US, Egypt's other major creditors include France, Spain, and Italy.

**Rome casts wary eye on Sicilian elections**

BY JAMES BUXTON IN ROME

ELECTORS IN Sicily were going to the polls yesterday in regional elections the result of which could have important effects on the future of the Government in Rome.

Nearly 4m electors have the right to elect 90 representatives to the Regional Council which sits in Palermo, the island's capital. The Sicilian regional government has greater powers than any other Italian region.

The largest single party in Sicily is the Christian Democrats, which won almost 38 per cent of the vote in last summer's provincial election, and 41.4 per cent in the pre-

vious regional poll in 1981. It has governed in alliance with the Socialist party, which last year won 15.1 per cent of the vote, and 13.6 per cent in 1981.

The opposition Communist party won 21 per cent and 17.8 per cent of the vote respectively.

The election campaign over the past few weeks has been rich with promises by leading national politicians of more state aid to assist the island's economy, but it has been most notable for the plying insults flung at each other by Mr Bettino Craxi, the Socialist Prime Minister, and Mr Cirio-

do Miha, the Christian Democrat leader.

The battle between them is over whether Mr Craxi, who has now been in power for almost three years at the head of a five-party coalition, which includes the Christian Democrats, with abandon the prime ministership and hand over to a Christian Democrat.

If Sicilian electors vote roughly as they did in last year's provincial elections the balance of power in the five-party government in Rome is unlikely to be perceived as having changed much. But any result which either

the Christian Democrats or the Socialists could regard as a major success could seriously disrupt the relationship between the ruling parties in the national Government, and could even precipitate an early general election, which is not due officially until 1988.

Observers will be watching to see whether Mr de Miha's recent purge from the Sicilian Christian Democrat organisation of men closely connected with the Mafia, has the effect of gaining or losing the party votes. The result of the regional elections will be known today.

**W. German  
borrowing  
may rise**

WEST GERMAN federal government may have to rise next year to help compensate for a sharp fall in the transfer of Bundesbank profits, Mr Gerhard Stoltenberg, Finance Minister, said.

Bundesbank profits, which brought the Government DM 12.5bn (£2.2bn) this year, are likely to drop by between DM 5m and DM 6m in 1987. "This change, in purely fiscal terms, leads to certain problems and it may be that we will have to increase new borrowing somewhat in view of this sharp fall."

A Finance Ministry spokesman said last week that the 1987 budget would propose a slight rise in new net borrowing to less than DM 24bn but above the 1986 target of DM 22.5bn.

The draft, to be presented to the cabinet this week, proposes federal 1987 spending should rise to no more than DM 270bn from a targetted DM 263.5bn this year, the spokesman added.

Mr Stoltenberg said his budget aim was to curb the rise in federal spending to below 3 per cent and believed he would achieve this in 1987. "Looking at things now, I see no serious risks on the expenditure side."

He was concerned about levels of federal tax income, which had increased by only 1.9 per cent in the first five months of 1986, while state tax income had risen 6 per cent.


He expected to hold negotiations with state and local authorities early next year on a more equitable distribution of tax income.

The distribution should take account of the burden on the federal budget arising from obligations to transfer a proportion of tax income to the European Community.


Jonathan Carr adds from Frankfurt: Mr Stoltenberg's remarks came as no surprise in Frankfurt. The Bundesbank is committed by law to turn over its annual profit to the federal government after making appropriate addition to its reserves.

In recent years, Bundesbank profit has been rising strikingly—and as a result, paradoxically—because of the strength of the dollar against the D-Mark.


The reason is that the central bank invests much of its reserves in dollars, and as the dollar goes up, so too does the Bundesbank's income calculated in D-Mark terms.



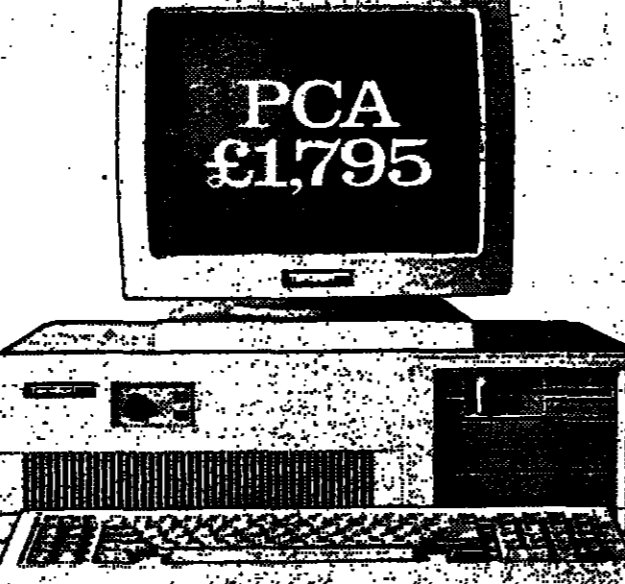
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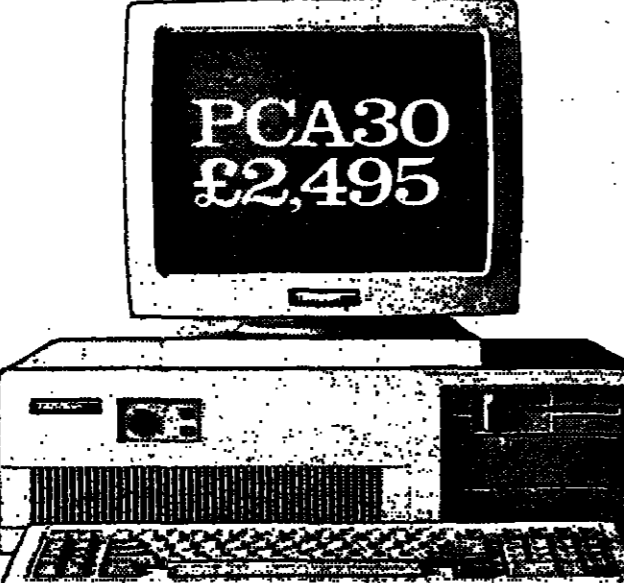
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OVERSEAS NEWS

S. Korea reaches major milestone on road to reform

BY STEVEN B. BUTLER IN SEOUL

SOUTH KOREA'S ruling and opposition parties have reached a compromise agreement to form a special committee in the National Assembly to draft constitutional amendments.

Attacks on Silva Herzog add to debt uncertainty

BY DAVID GARDNER IN MEXICO CITY

MEXICO'S POLITICAL establishment has delivered a series of attacks on Mr Jesus Silva Herzog, the Finance Minister who was replaced without explanation last week in the middle of delicate negotiations on how the country will meet the service payments on its \$97bn (£44.6bn) foreign debt.

Peru to punish 'excesses' in quelling of jail riots

PERU'S vice-president Luis Alberto Sanchez has said the Government will punish any excesses by the military in putting down riots last week at three prisons in which at least 250 inmates were killed, Reuters reports.

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Vietnamese ministers pay price of failure

By Chris Sherwell, South East Asia Correspondent

EIGHT senior members of Vietnam's Government, including a senior figure in the Communist Party politburo, have been removed from their posts following the failure of economic reforms introduced over the past year.

Police disperse Marcos crowd

POLICE LET off smoke bombs and used truncheons and water cannons to disperse 2,000 stone-throwing supporters of former Philippine leader Mr Ferdinand Marcos who blocked a military camp yesterday, Reuters reports from Manila.

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The more the Chinese change, the more they stay the same, Colina MacDougall reports Greater realism dawns over China's problems

"Corruption is like smoking", said China's party general secretary Hu Yaobang at London's Royal Institute of International Affairs last week.

"Some officials have got used to it, and they're not yet being persuaded to see reason." For the diminutive 71-year-old Hu or any other leader to admit in public to the existence of corruption in China even a few years ago would have been unthinkable.

PEKING'S 'OPEN DOOR' POLICY COMES UNDER FIRE

CHINA'S senior conservative Marxist leader, Chen Yun, has published a collection of writings and speeches which obliquely criticise Deng Xiaoping's reform policy and propose a modified version of China's liberalisation and 'open door' strategy.

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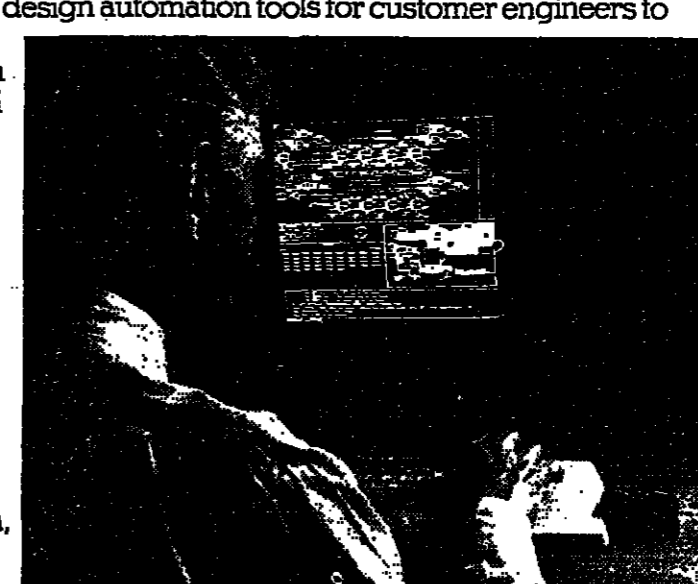
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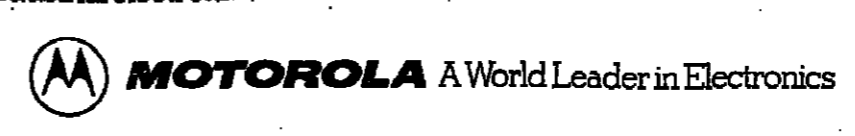
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**WORLD TRADE NEWS**

**Luxembourg and Eutelsat continue Astra talks**

By David Marsh in Paris  
THE LUXEMBOURG Government and Eutelsat, the European satellite communications organisation, are still trying to narrow differences over Astra, the Grand Duchy's television satellite due to be launched May. Mr Marcus Bicknell, commercial director of Société des Satellites, the company set up by European investors to operate Astra, said that Eutelsat had given up its earlier opposition to the Luxembourg scheme. A spokesman for Eutelsat, the Paris-based organisation grouping 26 European post and telecommunication operators, said it has agreed to provide earth transmission links for the SES service. Eutelsat has long opposed various Luxembourg TV satellite projects which have been mooted in recent years. Eutelsat claims that the plans of the Grand Duchy — itself a member of Eutelsat — to provide competing international satellite broadcasting services, for both cable networks and direct distribution would cause the organisation "economic harm."

Mr Bicknell said Eutelsat had modified its position, as the Astra satellite would provide European PTs with more revenue as a result of the general increase in satellite broadcasting services. SES will place into orbit a 16-channel satellite next year, with a second one to be added, increasing the number of programmes available to 32. Mr Bicknell said SES had already agreed for two channels to be leased to Scansat, the Scandinavian broadcasting company.

**William Dullforce in Geneva reports on the increased optimism for negotiations**

**Gatt shuffles closer to agreement on trade talks**

PREPARATIONS in Geneva for a new round of international trade negotiations have shuffled a few steps closer to their goal with the production of two rough drafts of a declaration to be adopted by trade ministers. One, tabled by the six countries of the European Free Trade Association (Efta) — Austria, Finland, Iceland, Norway, Sweden and Switzerland — together with Australia, Canada and New Zealand, has been worked out in association with the US, the European Community and Japan. The Brazilian draft also makes concessions in advance by the industrialised countries on key Third World issues a condition for the start of the trade negotiations. Moderate developing countries regard the Brazilian draft as unrealistic and too negative. It received only limited support at a meeting of developing country delegates on Friday and it will probably be amended before being tabled in the General Agreement on Tariffs and Trade (Gatt) preparatory committee which meets again this week. A first reading at an informal session of the draft of the Nine drew favourable reactions from some Association of South East Asian Nations (Asean), South American and other "moderate" developing countries. The Nine do not regard their draft as fixed in wording or even in content but rather as

an effort to concentrate minds and put some structure into the talks in the preparatory committee. The committee, which started work in January, has a mid-July deadline to produce a programme for the trade ministers. Events outside Geneva—the development of the dispute over farm products between the US and the EEC, the Reagan Administration's ability to deal with protectionist measures in the House and Senate will determine the final outcome. The committee will almost certainly have to leave open some key items of the programme to be settled by the ministers in Punta del Este. The two drafts show, nevertheless, that it is not far from agreement on other central issues, such as standstill and rollback. Under a standstill, Gatt's 90 members would agree to take no further protectionist trade measures. A rollback would commit them to eliminate measures which are already in force and are contrary to Gatt rules. The issues where divisions remain include trade in farm products, textiles and clothing

and the inclusion of services and other new subjects in Gatt — issues which are decisive for developing countries' attitudes to the new round. Agriculture: the draft of the Nine offers two alternative texts, one saying that the talks should aim at greater liberalisation, the other calling for a phase-out of export subsidies on farm products within 10 years. It offers three versions of how negotiations on agriculture can be handled. The essential difference is whether they should be conducted in one negotiating group or be taken up in any negotiating body in the new round. The question is crucial for France and other EEC countries which want to limit the lines of attack on the common agricultural policy and on the Community's export supports. Despite recent statements in Brussels committing the Community to the new round, the EEC's aversiveness in Geneva whenever agriculture is discussed continues to be a stumbling block for the preparatory committee. The US, on the other hand, now wants to get agriculture

"on to the fast track." Mr Michael Samuels, the US deputy trade representative, sees talks on farm products being completed by mid-1988. The US threat to retaliate from July 1 for the barriers to its maize and sorghum exports to Spain erected when that country joined the EEC this year worries trade negotiators in Geneva. Both US and EEC officials try to allay this concern by claiming that their quarrel over the trade effects of the Community's enlargement will be kept on a separate track from preparations for a new round. Textiles: US toughness is again in focus. The end of July is the deadline for agreeing a new Multi-Fibre Arrangement. The Gatt agreement which governs the bulk of world trade in textiles and clothing, immediately afterwards, on August 6, Congress is due to vote on President Reagan's veto of the heavily protectionist Jenkins Bill on textile imports. US negotiators in Geneva are unable to make concessions to meet Third World demands for

liberalisation of the trade and cannot accept any wording in a draft declaration for trade ministers that would imply a softening in the Reagan Administration's stance. The Brazilian draft specifically demands that textiles and clothing be included in an agreement on a three-year rollback of existing protectionist measures. Services: the width of the gap over services and other "new" items is reflected in the two draft declarations. The Nine call for the establishment of a framework of principles and rules under which trade in services would be conducted. The Brazilian draft says further preparatory work on services is required before a new round is launched, a stance which is interpreted by the US as further evidence of the hard-core countries' determination to prevent or delay the start of the new round. The general feeling in Geneva, however, is that the draft of the Nine has started the final play towards the formulation of a programme for the negotiations.

**Turkey and Iran sign \$2.2bn agreement**

By David Bardard in Ankara  
TURKEY AND Iran have concluded a \$2.2bn (£1.46bn) trade agreement after a week of talks in Ankara between Turkish officials and an Iranian delegation led by Mr Behrad Nabavi, the Iranian Minister of Heavy Industry. Iran was Turkey's main trading partner during the early 1980s and is a major customer for Turkish foodstuffs, household goods and industrial machinery. However, Iranian officials are understood to have explained to their Turkish counterparts that the country's exports this year will reach only \$8bn at the very most and have asked the Turks to supply raw materials to be paid for by Iranian exports of finished goods. It is understood that Iran has pledged to supply up to \$425m of non-oil exports to Turkey, in addition to around \$1bn of non-oil exports to Turkey. Iranian businessmen are sceptical about the ability of Iran's oil-based economy to supply non-oil exports capable of competing on international markets. Turkey is also experiencing serious difficulties with Iraq, its other main Middle Eastern market, which has imports payments backlogged from last year of more than \$1bn and is presently unable to finance new imports from Turkey.

**SHIPPING REPORT**

**Tanker market buoyant**

BY ANDREW FISHER, SHIPPING CORRESPONDENT  
THE TANKER market remained fairly buoyant last week, with rates moving higher in all sectors. Far fewer tankers are now available in the Gulf for shipments over the next few weeks. This has led to rates of up to Worldscale 47.5 being paid for a 290,000 cargo to the West and Worldscale 60 to the East, both much higher than in previous weeks. On the second-hand market, enquiries for very large and

ultra-large crude carriers (VLCCs and ULCCs) remained strong, although few deals were done. Galbraith's reported that two VLCCs sold to Norwegian interests earlier this month for a total of \$17m were now up for sale at a possible \$18m. Dampening the optimism somewhat was the feeling that rates could ease again. On the long-depressed dry cargo market, the US Gulf-Japan grain rate remained at low \$8.50 (£5.60) a tonne.

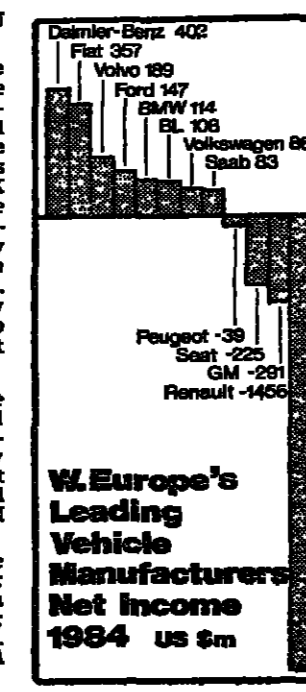
**European car study forecasts shake-out**

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

ONLY West Germany and Italy among the five major European production countries appear able, on present trends, to maintain a strong and independent motor industry, says the Economist Intelligence Unit in a new report today. It also argues that in the longer term, as Western Europe becomes more and more a single market, the number of sizeable car makers will decline and one or two groups—probably Volkswagen of West Germany and Fiat of Italy—will emerge as clear leaders. The study examines the financial state of the 12 big vehicle producers at the end of 1984. It points out the West European motor industry's net loss that year was \$525m on sales of \$107bn. Within this total the volume producers—Bla, Fiat, Ford, General Motors (Opel-Vauxhall), Peugeot, Renault, Seat and Volkswagen—lost \$1.313bn (£675m) on sales of \$765m whereas the specialist producers—BMW, Daimler-Benz (Mercedes), Saab and Volvo—made \$788m on sales of \$24bn.

The study suggests a shake-out is inevitable, and the pattern of the industry depends on where, and by whom, the losses are made. While West Germany and Italy seem set to maintain strong motor industries, in France the domestic manufacturers have failed to provide vehicles within the cost structure necessary, while the industries of the UK and Spain are dependent on the goodwill of their foreign owners, it adds. The indigenous West German manufacturers are "arguably the three outstanding vehicle manufacturers in Western Europe," the report maintains, but the subsidiaries of GM and Ford both have their difficulties. Neither can export from Europe where they must compete in a static market. "Opel and Ford-Werke must compete almost entirely on the basis of cost of production. And since the parent companies will not be withdrawing from Europe, the decision will be as to whether West Germany is the best place from which to

provide products," the EIU declares. It suggests that the vehicle manufacturers of France are the two with the greatest problems. "Renault's losses will stay with the group until the sort of rationalisation that has been applied to BL in the UK has been carried out. In the meantime, the continued production of Renault can only make the market place much more difficult for Peugeot, which has not effectively demonstrated its ability to ensure survival in independent form." The study points out that the groups under the most financial pressure have mixed characteristics. Peugeot is the only independent company, Renault and BL are state-owned, and Opel and Vauxhall are GM subsidiaries. A Financial Assessment of the West European Motor Industry, £25 (Europe), \$175 (North America), £25 (rest of world); from the EIU, P.O. Box IDW, 40 Dube Street, London, W1A 1DW.



**World Economic Indicators**

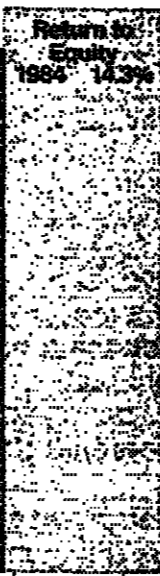
FOREIGN EXCHANGE RESERVES (US\$m)				
	Apr. 86	Mar. 86	Feb. 86	Apr. 85
US	15,462	14,282	14,282	7,949
UK	11,261	10,733	10,513	7,476
W. Germany	39,909	39,865	41,000	32,829
Japan	25,486	23,540	23,192	22,782
Italy	15,462	13,370	13,279	16,670
Belgium	4,716	3,981	4,122	3,883
Netherlands	9,530	9,284	9,495	7,484
France	24,135	24,190	23,336	19,402

Source: IMF

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UK NEWS

# Spending bids raise Tory political heat

By Peter Riddell, Political Editor

MINISTERIAL REQUESTS to the Treasury for additional public expenditure on education and health have been directly tied to the Government's political and electoral position.

Mr Kenneth Baker, the Education Secretary, and Mr Norman Fowler, the Social Services Secretary, have linked their bids to the Government's political need to demonstrate its commitment to the main social programme before the next general election.

In particular, Mr Baker has only slightly raised the request for an additional £1bn for 1986-87 put in by his predecessor, Sir Keith Joseph. But his supporting letter to the Treasury points out that he was appointed specifically to improve the Government's standing in this area and that this requires extra money in a variety of sensitive areas.

Similarly, Mr Fowler has specifically identified a number of politically sensitive areas in his bid, notably the need for increased Whitehall grants to cut hospital waiting lists, some relief for London hospitals hit by the reallocation of resources to the north and Midlands, and an expanded preventative screening drive against cervical cancer.

They way in which these bids have been presented has added to the political pressures, although Treasury ministers accept that some more money will have to be allocated to priority areas such as education, health and, to some extent, housing.

However, Treasury ministers point to the favourable impact of the extra £20m they gave to Mr

# Key issues for election set out by Thatcher

By Robin Reeves, Welsh Correspondent

MRS MARGARET Thatcher, the Prime Minister, said that seven years of Conservative government had produced excellent financial management, made industry efficient, recognised the importance of rural areas and adequately financed the social services.

Speaking at the Welsh Tory annual conference in Porthcawl, South Wales, at the weekend, she set out what appeared to be key issues for the Conservative Party's platform in the next general election, due before early summer 1988.

She said the fall in the rate of inflation had special appeal for older people concerned about their savings. Efficient industry was the key to creating wealth, she said.

As for the social services, the Government was spending far more on health while pensions bought more than ever before, contrary to suggestions by opposition parties of inadequate funding, she said.

Mrs Thatcher described unemployment, currently running at 3.21 million, or 13.3 per cent of the workforce, as a sub-heading of industry, saying it could be reduced only by creating more businesses and training to tackle skill shortages.

# CBI doubts Lawson forecast of early end to economic lull

By George Graham

THE GOVERNMENT'S belief that the economy is about to pick up again after a lull in the early months of the year is called into question today by a new survey from the Confederation of British Industry (CBI).

Mr Nigel Lawson, Chancellor of the Exchequer, said last week that there was every reason to believe that the pause in economic activity would soon be over, but the survey by the CBI, the UK's employers' organisation, shows that Britain's manufacturers are still not seeing any significant improvement in demand.

Nearly a third of the 1,761 companies surveyed reported order books below normal, the CBI said, with metal manufacturers and electrical engineers worst hit. Optimism about the next four months has also deteriorated, while more companies feel they have built up more stocks than they can sell.

Weak demand is expected to keep manufacturers' prices down, the survey shows. The number of companies expecting to be able to raise their prices in the next four months is at its lowest level since 1981, the CBI says.

Economic activity around the world has stagnated in the early months of 1986 as the benefits of lower oil prices to the industrialised nations have taken longer to help raise output than they have to bring down inflation.

Mr Lawson acknowledged last week that the Treasury's forecast of 3 per cent economic growth in the UK this year was now unlikely to be met, but he indicated that growth in 1987 should exceed the forecast of 2½ per cent.

Other economic forecasters outside the Government have also adjusted their projection to take account of the delay in experiencing the boost to demand that is expected to result from lower oil prices.

London Business School forecast, Page 6

# Unions prepare fight to win back lost Labour Party voters

By Philip Bassett, Labour Editor

TRADE UNION and Labour Party leaders are to launch a campaign to win back to Labour trade union voters who deserted the party in the last two general elections and who were a decisive factor in bringing the Conservatives to power.

The intention of the new campaign, to be launched in a few weeks' time, will be to spell out to union members the advantages to them of voting Labour. This follows the highly successful union campaign which ended earlier this year to persuade union members to vote to retain their unions' political funds.

The executive committee of the Trade Unionists for Labour Group (TULF) met at the end of last week to approve a range of leaflets, posters, videos and other promotional material. The next group executive meeting in mid-July is expected to give final authorisation to the campaign.

The fresh drive for trade union votes for Labour will include sending individual leaflets to all trade union members; a direct appeal to them for money - in addition to any sums raised centrally from their unions - and promotional rallies at both the Trades Union Congress (TUC) and Labour Party annual conferences in the autumn.

TULF leaders said yesterday that the campaign was on a scale which the labour movement had never before attempted.

They acknowledged that the chief aim was to increase markedly the number of trade union members voting Labour. Although only 59 per cent of union members voted for the party in the 1983 general election, polls since then place union support at about 50 per cent.

Labour Party and union leaders are painfully aware, however, that when the last general election was called, Labour enjoyed roughly the same level of support among union members, (according to unpublished internal party polling) which declined sharply over the three weeks of the campaign.

Accordingly, they want to put as much effort as possible in now so that, if necessary, Labour is ready for the next general election from next spring onwards. The next election must be held before the early summer of 1988.

Mr Neil Kinnock, Labour Party leader, would like the unions to make over money for the party well before the next election is called, on the theory that the election cannot be won for Labour in the three weeks before polling day, and work and money must be in place well before then.

# Barristers endorse reform plan

Financial Times Reporter

CENTURIES-OLD procedures governing the barristers' profession are to be swept away. A directly-elected, 33-member Bar Council is to replace the existing Bar Council, the Bar Committee and the Senate of the Inns of Court and the Bar.

An extraordinary meeting of the Bar has agreed to the change, to take place in January, with only one of the 500 barristers who attended opposing.

The reform plan was put forward by a committee chaired by Lord Rawlinson, the former Attorney-General. It concluded that change was needed if the Bar was to defend itself from outside threats, including moves by solicitors to take over work traditionally done by the Bar. The very existence of the Bar was at risk, it suggested.

The meeting also endorsed a plan to make barristers pay compulsory professional fees to fund an enlarged Bar Council secretariat.

However, the fees issue is to be put to a ballot of all 5,500 barristers in England and Wales before being implemented.

Mr Martin Bowley, QC, a member of the Radical Campaign for the Bar group, said that the decision meant that the Bar would at last run its own affairs. The 109-year-old Senate system had allowed the judges a considerable say, to the detriment of ordinary working barristers, he said. "The time has come when the judges should no longer play a part in the profession's governing bodies."

# Cable & Wireless prepares to take on the world

THE ENORMOUS opportunity of linking the world's four leading financial centres - London, New York, Tokyo and Hong Kong - with a private global telecommunications network using optical fibres is now within the grasp of Britain's Cable and Wireless (C&W).

C&W's ambitious plans to take on the world's telephone administrations have been given a considerable boost now that Nymex wants to invest in the two planned private transatlantic submarine telephone cables which will cost a total of \$600m.

Nymex is one of the Bell operating companies formed when American Telephone and Telegraph (AT&T) was split up, and is almost as large as British Telecom. The involvement of Nymex removes the widely-held doubts that the cables will be built.

Only a few weeks ago some of the leading national telephone operators brought forward plans for a new transatlantic fibre optic cable (TAT-9) by two years in the hope of deterring C&W and its current US partners, Tel-Optic.

It is now clear that the highly profitable cable and satellite monopolies for international telecommunications are crumbling. The prospect is of rapidly falling international telephone charges, greater competition between countries and a big challenge to satellites.

It may mean higher charges for domestic calls and lower profits for the national telecommunications operators.

C&W is now involved in a variety of joint ventures, which will provide a direct optical fibre link from Britain to China, crossing two oceans, the US and going via Japan and Hong Kong.

Optical fibres are hair-pin strands of exceptionally pure glass, capable of carrying huge volumes of communications. They provide much higher quality than satellites can, and do not suffer from the time delays of sending a signal on a 47,000-mile journey into space and back.

Competition in international telecommunications has been driven by the US, the first country to encourage it in its domestic market.

Extending competition to international communications is both a logical extension of the domestic policy and more important, a way of bringing cheaper communications to US business.

C&W, which announces its annual results on Wednesday, is a unique organisation in telecommunications and able to take advantage of the changes being driven from the US. It is a legacy of the British Empire and operates the national and international telecommunications on behalf of many countries around the world.

Its most important operation is in Hong Kong where it owns 80 per cent of the domestic telephone monopoly and also operates the international service. It has only recently begun to operate in the UK through its new subsidiary Mercury which has just started competing with British Telecom.

C&W is now building a global tele-

# Jason Crisp looks at the possibility of establishing a private global telecom network linking the world's top financial centres

communications network using fibre optics to threaten world monopolies. C&W's first link will be from the west coast of England to New York and will come into operation in June 1988. Tenders have already gone to five companies from the US, UK, France and Japan.

The second link will be across the Pacific. Earlier this month Pacific Telecom, one of the largest non-Bell Telephone Companies in the US, applied to build the US end of this cable in co-operation with C&W.

C&W is also involved with the Japanese end, which is still shrouded in uncertainty. Two rival groups are bidding to compete with Kokusai Denzetsu Denwa, the company which enjoys Japan's international telephone monopoly.

One is led by C. Itoh and includes C&W. This group is also getting "technical backing" from NTT International, a 52 per cent-owned subsidiary of Japan's domestic telephone company. If it wins, potential investors include General Motors of the US and Toyota Motors in Japan.

The rival consortium comprises three large Japanese trading houses - Mizui, Mitsubishi and Sumitomo. It appears likely that the Japanese will license a group involving companies from both consortia.

However, C&W hopes that it will end up owning about 20 per cent of the Japanese end, the same proportion as it holds in the US.

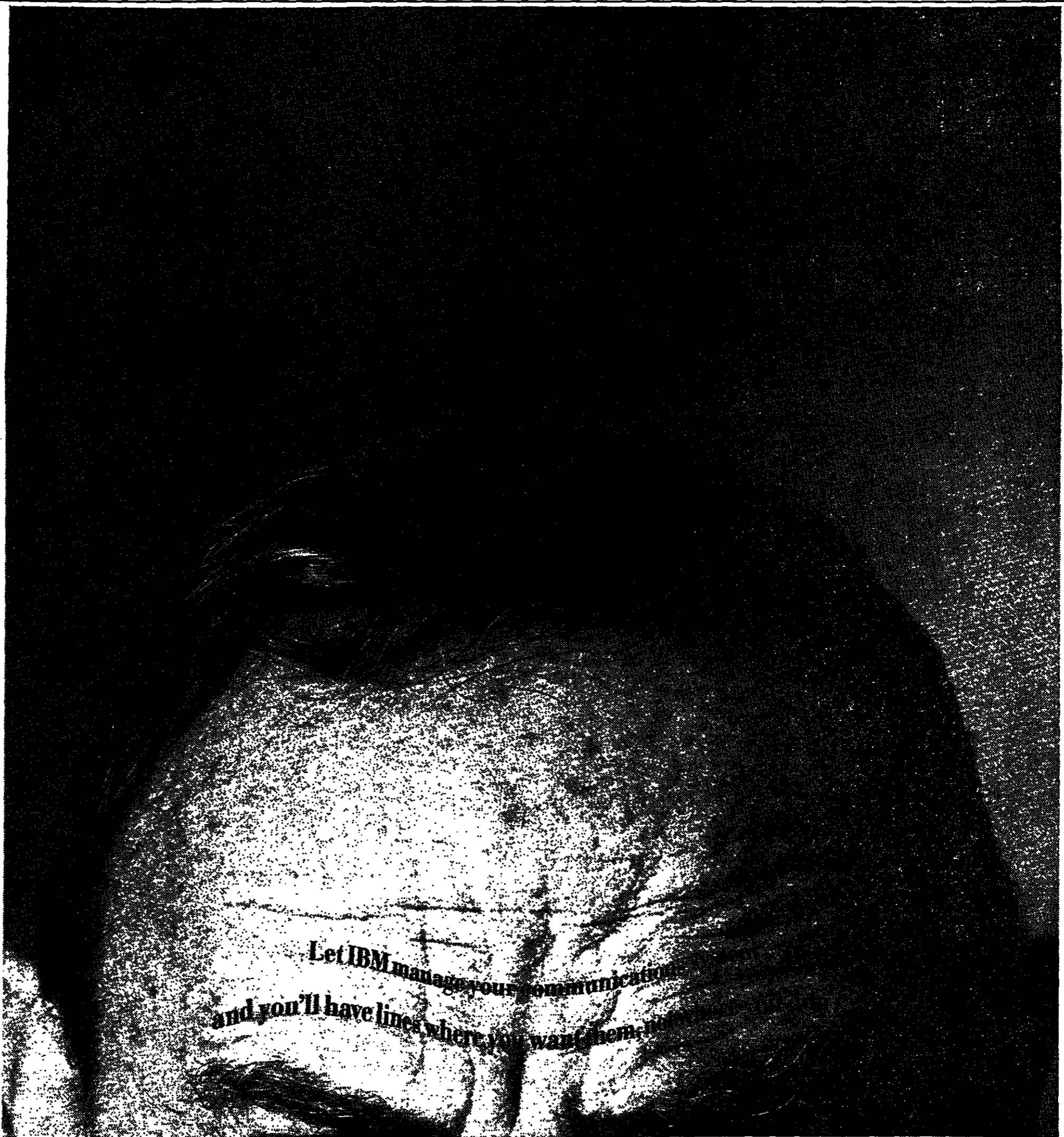
That would mean having to spend \$100m on the transpacific cable. C&W is also building fibre optic links between China, Hong Kong and Japan. To complete this global link C&W will have to build or lease capacity on optical fibres crossing the US.

This means that C&W will be spending about \$500m on its global network. Undoubtedly many of the national telephone administrations will react aggressively to this threat.

Already British Telecom has been cutting prices on companies making early bookings on the first transatlantic optical fibre cable (TAT-8).

One result of competition is likely to be a price war. Although submarine cables have a design life of 25 years there will be considerable commercial pressure on the operators to fill those cables quickly.

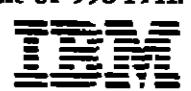
If international telephone prices do fall then it is likely to stimulate new uses. For example, C&W believes that motor manufacturers will use these cheap international links to run their computer-aided design and automated manufacturing world-wide. This is partly borne out by the interest being shown in the transpacific cable by General Motors and Toyota.



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**UK NEWS**

SLOWER EXPORT GROWTH KEY TO CURRENT SLOWDOWN, SAYS BUSINESS SCHOOL

**Economic outlook 'set to brighten'**

BY GEORGE GRAHAM

BRITAIN'S ECONOMIC prospects are now looking gloomier this year but significantly better in 1987 and 1988, the London Business School (LBS) reports in its latest Economic Outlook.

It has revised its forecast for economic growth in 1988 down to 2 per cent, but raised its estimates of growth in the next two years to 3.2 per cent and 3 per cent.

The Government is now making similar revisions to its own economic forecasts, as evidence mounts that the boost to growth resulting from lower oil prices is taking effect more slowly than the impact on inflation, which has fallen sharply.

"Export growth, down from over 10 per cent a year ago to only 1/2 per cent currently, is the key to the current slowdown and to next year's recovery," LBS says. "Lower oil prices have temporarily depressed the world economy — cutbacks by oil producers have come sooner than

the expansion of demand elsewhere, as buyers have delayed, waiting for prices to follow costs downwards."

Falling interest rates, lower inflation and further tax cuts will continue to boost demand over the next two years, it says, with both consumer incomes and company profits, other than in the oil sector, growing strongly.

Private sector investment is expected to rise by over 5 per cent this year, while the Channel Tunnel and higher effective capital allowances will boost it to 8 per cent in 1987. Continued cutbacks in public sector investment, however, will leave overall investment growth at around 2 per cent this year and 5 per cent in 1987.

Manufacturing industry, recently hit by declining exports, will benefit particularly from the upswing in world demand. Its growth is forecast to accelerate from 1/2 per cent

this year to 4 per cent in 1987. Despite this upturn, the 30,000 manufacturing jobs expected to be lost in 1986 will not be recovered in 1987. Productivity should, therefore, rise from a meagre 1 1/2 per cent improvement this year to 4 per cent next year.

Wage settlements in the next pay round are likely to respond to the lower rate of inflation, LBS concludes, and this should contribute to a sharp slowdown in the rise of industry's labour costs.

Labour costs per unit of output have recently deteriorated. For manufacturing industry they rose 8.9 per cent in the year to March, the highest rate of increase since 1981. This rise owes nothing to earnings, the LBS says, but reflects an end to the rapid growth of productivity over the last five years.

LBS believes that the deterioration is temporary and can be reversed once industrial output picks

up again, so long as wages respond in some measure to low inflation. The rate of growth of unit labour costs can fall either if earnings deteriorate or if productivity increases.

An increase in output is forecast from now on, while employment remains broadly stable. This will lead to higher productivity and should unwind the current adverse trend in unit labour costs.

Inflation is, therefore, expected to be low, and LBS believes that this can be sustained. It forecasts consumer price inflation of 4.9 per cent this year, falling to 3.2 per cent in 1987, 2.8 per cent in 1988 and 2.2 per cent in 1989.

If earnings do not respond to lower inflation but continue to rise at an underlying rate of 7 1/2 per cent, the LBS's projection for inflation cannot be met. Instead, consumer price inflation would start to rise to 3 per cent in 1987 and to 3.5 per cent in 1988.

**Less scope seen for spending manoeuvre**

GOVERNMENT CHANCES of keeping spending within its planned limits are not rated as encouraging.

Although the economic environment appears much more certain, the Government has already taken many of the good housekeeping measures which might be used to cut expenditure or improve the presentation of spending figures, according to Mr Andrew Lickierman and Miss Susan Bloomfield of the LBS Institute of Public Sector Management.

The freedom of manoeuvre to make politically difficult spending

cuts is decreasing as the general election approaches, they say, but the Government will prefer to overshoot its spending targets rather than to raise these targets.

"This choice is rational politically, bearing in mind the relative lack of concern about overspending compared to the great interest in the needs of public expenditure plans. In the field of public expenditure control, political reality seems to have triumphed over rhetoric," Lickierman and Bloomfield conclude.

Although the Government has set aside a larger than usual reserve in its spending plans, much of this is

related to the fact that local authority spending has been assumed to stay the same for the next three years, the LBS report notes.

In addition, Lickierman and Bloomfield fear that public sector pay settlements will continue to run as far ahead of plan in the next three years as they have in the past six. They give a warning that as the privatisation programme has been stepped up, the effects of putting off a sale or of failing to reach the assumed price have become more serious for spending plans.

The nationalised industries that remain within the private sector,

moreover, are for the most part those with the worst records for keeping within their financing limits, they say.

In a separate article Professor Alan Budd and Mr Sean Holly argue that the Government should continue to set a target for the growth of broad money supply. The present rapid rates of monetary growth can still be justified without presaging higher inflation, they say.

London Business School Economic Outlook, 295 a year. Gover Publishing, Gower House, Croft Road, Aldershot, Hampshire GU11 3HR.

**Brokers face up to Labour strategy**

By Walter Ellis

EVIDENCE that the City of London is squaring up to the prospect of a future Labour Government in Britain comes today in the form of a six-page analysis of Labour's economic strategy from brokers Greenwell Montagu.

The paper's authors, Mr Robert Thomas and Mr Ray Richardson, argue that fiscal expansion under Labour would raise economic growth and reduce unemployment. There would be an accompanying increase in the rate of inflation, but not, they say, to a degree that would abort the strategy in the short term.

The real weakness of the strategy, according to Thomas and Richardson, lies in its impact on the exchange rate and the current account.

"At a time when the current account is already fragile because of the fall in oil prices, the Labour strategy looks likely to produce both a series of large current account deficits and significant falls in the exchange rate," the analysis says.

"To a degree, these would be mitigated by the inflow from the more or less forced repatriation of overseas assets of UK financial institutions. But the vulnerability of the external payments position, together with the prospect of an outflow of foreigners' holdings of sterling, implies that fiscal expansion would need to be accompanied by either sharply higher interest rates or import controls and, most probably, by both."

The Greenwell Montagu document examines two possible scenarios under a Labour Government: first, a fiscal injection of £5bn a year; secondly, an annual £10bn injection.

Both scenarios, according to the document, would produce an appreciable fall in the sterling exchange rate alongside improvements in the outlook for employment and output. Shocks to the external payment position from a fall in the value of the pound would produce a series of large current account deficits.

The second pressure point concerns inflation. By year three, it is argued, wage pressures could be severe.

Greenwell Montagu concludes that a Labour government would be a "victim of history," taking office when the cushion provided by North Sea oil was disappearing. Problems, they say, would accumulate. Short-term "hot money" outflows, for example, could easily overwhelm inflows, and the only answer would be to raise UK short-term interest rates sharply relative to those abroad.

Seat aims for 1% of British new car sales

By Kenneth Gooding, Motor Industry Correspondent

SEAT OF SPAIN, the latest major car producer to start selling in the UK, is on target to register 5,000 sales in the first full year of operations.

Mr Douglas Clare, managing director of the import company Seat UK - part of the Lancia group - says he hopes the newcomer will capture 1 per cent of the UK new car market in three years, which indicates annual sales of between 17,000 and 18,000.

Seat UK, which put its first cars on the road last October, has recruited 101 dealers so far and will have 150 by the end of 1986.

Mr Clare says one indication of the importance placed on the British market by the Spanish producer is that the five-door Ibiza saloon will be launched at the Birmingham International Motor Show in November and the UK will be the first export market to have the new car.

He claims this is the first time a European continental car maker has provided right-hand-drive export models first.

Seat was formally taken over recently by the Volkswagen-Audi group of West Germany. Mr Clare says VW intends to keep the Seat marketing and dealer network separate from its own.

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## APPOINTMENTS

### Chairman for Co-operative Bank

Mr Rodney Aspray has been appointed chairman of the CO-OPERATIVE BANK, in succession to Mr Peter Paxton who retired last month. The Co-operative Bank is a wholly-owned subsidiary of the Co-operative Wholesale Society and Mr Aspray, like Mr Paxton, is a CWS-appointed director on the bank board. Mr Aspray is chief executive of Norwest Pioneers, one of the largest regional retail co-operative societies in Britain.



Rodney Aspray, chairman of Co-operative Bank

Mr Harry Djansezian has joined the LEX SERVICE board as a non-executive director.

**At LOWNDES LAMBERT GROUP** Mr R. M. Hulbert and Mr R. L. Tween have been appointed directors. Mr Hulbert is managing director of Hillhouse Hammond and Mr Tween is managing director of Lowndes Lambert Insurance, Australia.

**MICHAEL BUSINESS SYSTEMS** has new directors, Ms Nicola Evans and Mr Alasdair Smith.

Mr Bob Speight, financial controller of AMERICAN CAN (UK) since 1984, has been appointed to the board as finance director. He succeeds Mr Howard Lomas, who has been promoted to the parent company in the US.

**KAPITI** has appointed Mr Clive Burton as sales director. He will have responsibility for managing six of the eight Kapiti sales offices worldwide. They are in London, New York, Seattle, Dubai, Hong Kong and Singapore.

Mr Ted Harworth, managing director of Argus Press Sales and Distribution, has been appointed as an executive director of JOHNSONS NEWS GROUP from July 1, responsible for new business developments.

Mr Don Harwood has been appointed as the NEW ZEALAND MEAT PRODUCERS' BOARD's first regional director Europe, north and west Africa. He will operate from the board's London office whose status has been upgraded to become a regional headquarters for EEC, Mediterranean, Eastern Bloc and African markets.

Mr Robert Tyrrell has been appointed managing director of the HENLEY CENTRE FOR FORECASTING. He retains special responsibility for life style analysis applied to business planning and development.

Mr Michael Walsh has been appointed managing director of OCHILVY & MATHER, London from September 1. For the last three years he has been responsible for the account manage-

ment department of O&M. He replaces Mr Michael Baulk who is leaving in September to join ABBOTT MEAD VICKERS as managing director and chief executive.

**LYNTON HOLDINGS** has appointed two of its senior development executives to the boards of its principal trading subsidiaries. Mr Peter Magilland has been appointed to the boards of Summerbridge Properties and Templefield Securities. Mr Howard Morgan, who is already a director of Templefield Securities has been appointed to the board of Summerbridge Properties.

Following the acquisition of Automotive Products the BBA GROUP has made the following changes. Mr V. E. Treves, a partner in Macfarlane, joins the BBA board as a non-executive director. Mr W. D. T. Tapley joins the board of BBA as a non-executive director and remains deputy chairman of AP. Dr J. G. White, group managing director of BBA, and Mr R. Mitchell, group finance director, join the board of AP. Mr G. D. Pears joins the board of BBA and remains chairman of the AP Group. Within the AP Group Mr P. F. Crawford becomes responsible for UK automotive operations. Mr R. A. Inchley for overseas automotive operations and Mr M. R. Moyle for UK distribution.

The friction material division has been reorganised. Mr G. Cartwright becomes managing director, Mintex Don, and Mr E. Siersleben becomes director. European friction Responsibility for the BBA Engineering Products companies, which now include the aerospace division at Speke, is taken by Mr B. G. Hill.

Mr Mark V. St Giles is to relinquish the post of managing director of G.T. UNIT MANAGERS (GUM), the unit trust arm of G.T. Management Ltd. in favour of Mr Malcolm Weightman who was formerly sales director. Mr St Giles will now become chairman of GUM in place of Mr W. P. Griffin who remains chairman of the parent company.

Mr David Cameron-Moore has been appointed vice president and head of the mortgage and insurance group of CHEMICAL BANK.

Mr C. P. Farmer and Mr N. C. Carter have been appointed directors of WOODHOUSE DRAKE & CAREY (COCA). Mr S. J. Paine has been appointed a director of Woodhouse Drake & Carey (Oils).

Miss Ruth M. Henderson and Mr David McGarvey have been appointed to the board of ALEXON GROUP. Miss Henderson and Mr McGarvey are senior executives of the Alexon brand operation and Claremont Garments, respectively.

Mr E. S. Hughes has been appointed chief financial officer of THE NEW ZEALAND REINSURANCE COMPANY, Auckland, with financial responsibility for its world-wide operations. He will be joining the company in London shortly. Mr Rowland Hughes has been appointed chief accountant.

W. H. DEANE has appointed Mr Ron Trewick as chairman of the board. He was managing director from 1980 to 1983, representing its former parent Glaxo Holdings. Mr Trewick recently took voluntary early retirement from Glaxo whom he joined in 1964.

ALEXANDER HOWDEN REINSURANCE BROKERS (AHRB), the worldwide reinsurance broking arm of the

Alexander Howden Group, has appointed Mr Ronald W. C. Callum as joint chief executive to the Lloyd's and London market reinsurance division (LMX).

Mr Frank Brazier has been appointed to the board of PENTOS. He has been with Pentos since October 1983 and is chief executive of Pentos Retailing Group. Mr Ray Partleson has been made financial director of Pentos Home and Office Products Group, a subsidiary of Pentos. He was formerly financial controller at the submarine cable plant of STC.

SCOTTISH AMERICAN INVESTMENT CO has elected Mr Jack Shaw a director. He was recently appointed executive director of Scottish Financial Enterprise.

JOHN WILMOTT ESTATES has made the following reorganisation. The board is to be responsible for two separate areas of activity under the John Wilmott Estates umbrella—commercial and industrial developments and John Wilmott Investments, which holds the group's investment buildings. The chairman of the revised board remains Mr Bobbie Wilmott. Mr John Harris becomes development director responsible for commercial and industrial developments. He remains as managing director of John Wilmott Developments. Mr John F. Wilmott becomes a new member of the board as does Mr Graham Fitcher who has been appointed financial director.

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Hitachi's wide-ranging technologies in energy (from left to right): nuclear power reactor, generator-motor, laser-test of LPG gas combustion, and nuclear fusion plasma testing device.

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We are also working on solar energy, coal gasification, and new types of batteries and fuel cells.

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Teeth well cared for.

Hair neat and tidy.

Clean and well laundered collar.

All buttons sewn on with red cotton.

Badge clean and correctly sewn.

Dress neat and tidy.

Clean hands, nails well manicured.

Clean and well laundered cuffs, correctly sewn.

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She and the food she served were a huge success.

During the thirties Lyons Teashops and Corner Houses were so popular Lyons grew to be Britain's biggest caterer.

Today J. Lyons continues to prosper serving tea and coffee to the nation.

We now run a vast range of restaurants. As well as catering at leisure, sporting and other events throughout the country.

But times and tastes change.

Some people now prefer a milkshake to the traditional cuppa.

A fancy cocktail to a pint of Best.

Enchiladas to egg and chips.

Or spare-ribs to bangers and mash.

Which is why, in 1984, we opened Calendars, the first cafe-bar-restaurant of its type in Western Europe.

It's been such a big hit it's broken all turnover and profit targets.

And how are we celebrating?

By investing a further £45 million building at least 24 new Calendars around the country.

We can afford it. Our pre-tax profits rose by 23% last year to £269.5 million.

With our catering experience, it's no wonder that we have such attractive figures.

**Allied-Lyons**  
GOING ON GROWING

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

BREAD, so conventional wisdom has it, is a mature industry in Britain. Year after year of price warfare has eaten away at margins; the supermarkets are compounding the problems of a saturated marketplace by usurping the role of the High Street baker with their in-store bakeries; and all it takes is a long, hot summer to wipe out the profits from the rest of the year.



(L to r) Ian Gregg, Mike Darrington and Malcolm Simpson, finance director

Finding growth in a contracting market

Alice Rawsthorn explains how Greggs Bakery took on industry giants

The food giants seem to agree. Throughout the early 1980s Associated British Foods, Rank Hovis McDougall and United Biscuits—which transformed the bread industry in the 1960s and 1970s by gobbling up local bakers' shops and turning them into chains of national bakeries—have slowly, but surely, beaten a retreat from bread retailing. Yet over the same period Greggs has grown from a baker's shop in Newcastle into the country's largest independent bakery with a stock market listing and a chain of over 300 shops across the country.

IAN GREGG did not set out to be a baker. He began his career as a solicitor but took over the family business, the baker's shop in Newcastle, on his father's death in 1964. Throughout the 1960s Greggs expanded by opening new shops in and around Newcastle. At the end of the decade it moved further afield, into Glasgow, Leeds and Manchester. By the mid-1980s Greggs operated four regional divisions and some 260 shops. Ian Gregg drafted in Michael Darrington, from United Biscuits, to take his place as managing director, leaving him free to concentrate on his role as chairman and to prepare the company for a stock market flotation.

"The quality of industrial relations is excellent. The management has paid attention to all the little things, to providing communal canteens for managers and workers, to ensuring that everyone is on first-name terms. In personnel management they are years ahead of their competitors." Greggs' commitment to personnel management is a product of the company's structure. As the company diversified away from Tyneside in the 1960s each new regional operation was devised as an autonomous division. Although Greggs makes the most of economies of scale by supplying its shops from central bakeries—whereas the food giants have tended to supply their retail bakeries from single, centralised production units—Greggs has established regional bakeries, each with the capacity to supply up to 100 shops within a 50 or 60 mile radius.

improving product quality, cutting costs and making the working environment more pleasant.

"Given that each of our divisions operates independently it is essential that staff are committed to the company and feel motivated," says Gregg. "We have done everything we can to ensure that they identify with the business. But this is a very important area and one at which we just have to keep trying harder."

Although each Greggs division benefits from the cost advantages of large scale manufacturing, each shop is presented to the consumer as if it were a traditional, local bakery. The majority of the shops' products—around 80 per cent—is sourced from the central bakery, but each shop has its own oven and the rest of its stock is baked on the premises.

"We try very hard to encourage people to look upon our shops as their own local bakery," says Gregg. "The sign above each shop even reads 'Greggs Bakery' singular."

Nonetheless functioning as a large operation goes beyond impressing the institutions. Fluctuations in the cost of raw materials and the growth of supermarket in-store bakeries has made price competitiveness more important than ever before.

Perhaps, perversely, in-store bakeries could offer an avenue for growth. Greggs already supplies Sainsbury in the West Midlands and the Co-op in Yorkshire and, in the long term, should its market share, Greggs could act as a supplier.

Within the quality circles, specially trained members of staff generate discussion on every aspect of the company's activities in an attempt to stimulate suggestions on ways of increasing productivity,

Decision making

Structural defects abound

Richard Evans and Christopher Lorenz report on the findings of a study into what constitutes good strategic management

THE performance of many large diversified companies could be improved if they paid more attention to the way they manage relationships between business units in the group.

This is one of the central conclusions of a major study of decision-making in British industry which has been carried out by a research team from the Centre for Business Strategy at the London Business School. The team's findings are contained in three papers just published by IBS which were discussed at a seminar attended by over 100 senior executives in London last week.

In warning against the danger of mismatches between a company's strategy and its ability to execute it, the study not only examines the significance of formal corporate structures, but also the way they are operated. It quotes a senior executive of one company as attributing its problems not so much to a lack of systems and structures, but to the fact that "we didn't have the right people and attitudes."

The initial intention of the researchers, led by Michael Gould and Andrew Campbell, was to identify the way strategic decision-making processes worked, to document the best current practice in the UK, and to describe the proper role of a corporate headquarters. At the time it seemed a straightforward task.

They envisaged being able to conclude their research with a description of the best role for corporate HQ to play in an organisation and to define "good" strategic management. "But as we got into the research we found very different strategic management styles, each with strong advocates," says Gould.

At one extreme, among the 16 leading UK-based companies interviewed in depth were organisations like BTR, Tarmac, Hanson Trust and GEC, which believed in responsibility for strategy and results being clearly located with profit centre management. At the other extreme were companies like Lex Group, BOC and STC, which saw an essential

role for corporate management in providing strategic leadership and attempting to co-ordinate strategies between different businesses in the group.

"Between these polar opposites we encountered a variety of intermediate styles," the authors say. "Since there were successful companies operating under each style, we began to doubt whether any single, universal approach to corporate strategic management would emerge as superior."

Their researches identified eight styles of management, but most companies, including all 16 researched in depth, could be classified under three key headings.

First, there are the "strategic planning" companies, the overriding concern of which is with the building of maximum long-term competitive advantage in the businesses within their portfolio, even at the expense of some short-term profitability. Into this category come BOC, BIP, Cadbury Schweppes, Lex, STC and United Biscuits.

Such companies seek to build their portfolios round a small number of "core" businesses, often with co-ordinated, global strategies. The authors say this style leads to a wide search for the best strategy options, and to a tenacious pursuit of ambitious long-term goals.

Second, the "strategic control" companies, like Courtaid, ICI, Imperial Group, Plessey and Vickers, balance competitive and financial ambitions. They support growth in strategically sound and profitable businesses, but are more willing to rationalise their portfolios by closing down or divesting other businesses.

businesses to adopt long-term strategies, and increases motivation to perform for business unit management.

But there is a danger that planning processes can become bureaucratic yet superficial, and that ambiguous objectives can cause confusion, risk aversion and "political" manoeuvring. Strategic control companies have achieved profitability improvement and share price recovery, but they have seen less growth and fewer major initiatives than the other categories.

Third, the "financial control" companies, which include BTR, Ferruzzi, GEC, Hanson Trust and Tarmac, focus more on financial performance than on competitive position. They grow their portfolios more through acquisitions than through internally generated gains in market share.

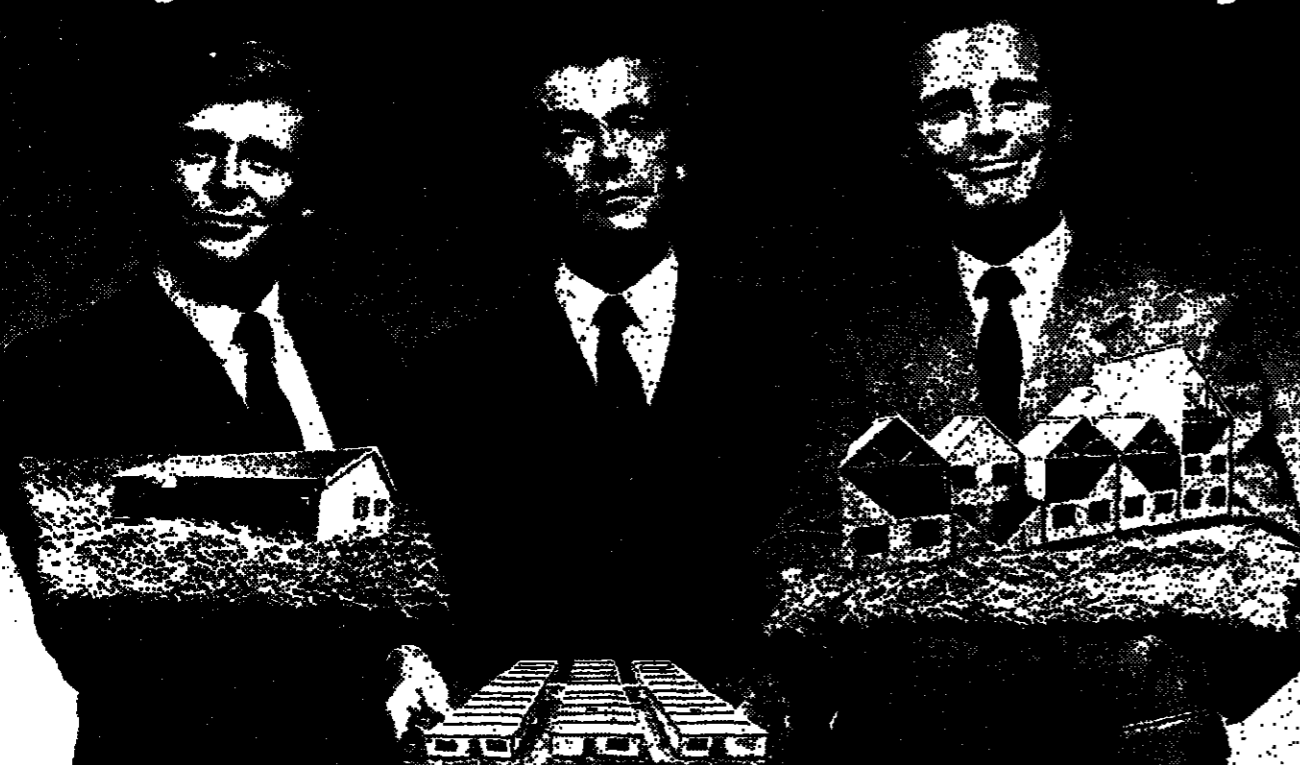
The style provides pressure for profit growth, clear success criteria, timely reaction to events, and strong motivation at the business level.

"The strategic planning style is probably the hardest to do well, but it done effectively it has the potential to add more value than either of the others," according to Gould.

"The researchers conclude there is no best way to manage strategically. We believe, however, that a clearer appreciation of the choices and trade-offs involved will lead to more effective management of large diversified companies."

Wide search

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THE WEEK IN THE COURTS

INSURANCE

Keeping the hanging debate alive

THREE YEARS ago next month the Commons resoundingly rejected the restoration of the death penalty for all modes of murder.

Now 64 of the minority of MPs have signed an early day motion in the Commons calling for a debate on imposing the death penalty for acts of terrorism.

The country is thus poised yet again to hear the hoary arguments about the death penalty, which have been debated exhaustively over the past four decades.

The removal of the death penalty from the statute book in 1968 was the culmination of an arduous process of education and persuasion of senior civil servants in the Home Office first, then ministers, and ultimately parliamentarians.

The battle for the ending of hanging had been long and hard, not because it took time to demonstrate that the barbarous penalty was socially dispensable — all the evidence had pointed to the fact that it was no more a deterrent than life imprisonment — but because the judicial punishment of death was supported by public indignation and horror at the crime of murder, and an age-old tradition of hanging.

Ever since the reign of Henry I the worst miscreants were hanged by the neck until dead — sus per coll, to use Norman Latin — a method of

execution that was invented more for its advertisement value than its efficacy.

The Commons debate on July 13 1983 therefore focused less on the supposed deterrent effect (unique or otherwise) but more on the public's demand for retributive justice.

Parliamentarians had been so bombarded over the year with the statistical evidence, which bore out the criminological truism that the death penalty had no discernible influence upon the rate at which murder was committed, that the rational argument for abolition had already won the day.

The penalty was invented more for its advertisement value than for its efficacy

So the proponents of the death penalty decided to switch their attack to those forms of murder which arouse such feelings of outrage that emotion might triumph over reason.

Mr Leon Brittan, the Home Secretary of the day, was a loud advocate of the death penalty for murders committed by terrorists.

He reasoned that terrorist murders were akin to treason, an offence against the State and not directed at an individual victim or victims.

But, by common consent, murders by terrorists are the least deterrable, the most likely

to provoke reprisals if the murderers are sentenced to death, and prone to confer martyrdom on the condemned terrorists (with all the implications of that political fact). If met with the death penalty they are also likely to expose the authorities to a greater risk to security and escapes from prison.

At the Conservative Party Conference of October 1983 (the year before the Brighton bombing) Mr Brittan accepted the defeat in the Commons. Instead he proposed long periods of incarceration for those terrorists brought to justice.

He maintained his lawyer's distinction, that such murderers were traitors: "Terrorist murderers seek to destroy the very fabric of society, for they aim to secure by violence what they cannot obtain through the ballot box. They are the bitter and sworn enemies of a free society. It is for that reason that they must serve at least 20 years in prison."

"Many of them will serve very much longer, particularly those who have made recommendations to that effect." (Mr Justice Boreham, at the Old Bailey, recently recommended a minimum of 30 years in prison for Mr Patrick Magee, the perpetrator of the bombing of the Grand Hotel, Brighton.)

The resurrection of the call for hanging will be met by a counterclaim by abolitionists that the argument should be laid to rest for the foreseeable future. And this time events in Europe are likely to be invoked.

On April 28, 1983 the Sixth Protocol to the European Convention on Human Rights was opened for signature and ratification by the members of the Council of Europe. The proto-

col outlaws the death penalty in peacetime. States may provide for the death penalty in their laws only in respect of acts committed in time of war or of imminent threat of war.

Article 6 of the International Covenant on Civil and Political Rights, to which the UK is a party, permits the death penalty for the most serious criminal offences, although the covenant binds states to move towards abolition by providing that "nothing in this article shall be invoked to delay or prevent the abolition of capital punishment by any state-party to the present covenant."

The covenant merely acknowledges that it may be right that the ultimate sanction cannot safely be dispensed within countries which have not developed a degree of civilisation that prompts its legislators to do without it. Whether death is the appropriate punishment for rebels and traitors in politically unstable countries is another question. The European Convention acknowledges as much by allowing for the death penalty in time of war or imminent threat of war only.

Since 1950 Britain has adhered to the European Convention, which by Article 2 has countenanced the right of member states to keep the death penalty for serious offences. That Article has now been repealed by the Sixth Protocol.

So on the one hand Britain accepts the right to keep the death penalty. On the other hand Britain declines to remove that right. That is not the stance of a neutral.

If the 64 Conservatives do obtain a debate on the death penalty for terrorist murders, their opponents may well ask parliament on a free vote, to require the Government to sign the Sixth Protocol. That would end the current debate over capital punishment.

But the fact is that successive British Governments have not

Britain is bound by covenant to move towards abolishing capital punishment

This response last Friday at the Wales Conservative Party's annual conference at Porthcawl. "There is no way that the issue can be tackled except as a free vote in parliament," he said.

By this reasoning it is claimed that the Government maintains its neutrality on the issue of the death penalty. As we are told that in 1983 the Cabinet was equally divided on the issue, there could be no inclination to record internationally what Parliament had decided for the nation domestically.

But the fact is that successive British Governments have not

Seeking out life companies' potential in a changing market

BY JOHN MOORE

THE LIFE insurance industry faces an unprecedented period of change.

Deregulation in the financial services markets, the future implementation of the Financial Services Bill, the threat of competition from banks and building societies and other developments provide extensive challenges for life insurance.

According to two recent studies by analysts at Quilter Goodison and by Greenwell Montagu, the stockbrokers, life insurance is in a considerable period of turmoil.

Three major issues have been identified by the two analysts, the marketing opportunities available to the life insurance industry; the potential for product development; and future strategy and structure of the market.

Banks, building societies, insurance brokers and consultants, estate agencies, finance companies and share shops as well as the life insurance companies all compete for a share of the savings market.

At the same time that larger financial groups are being formed, groups such as the Prudential, Hill Samuel, Hambros, Royal and General Accident are acquiring estate agency business.

Big distribution networks are being formed through acquisition of regional stockbrokers carrying out mainly private client business by James Capel, Commercial Union, and Laing & Crutchbank.

One consequence of the increased competition is that life insurance companies have diversified. London & Man-

chester, Royal London Mutual and Refuge are all active in the domestic mortgage market, on-lending funds which they have borrowed in their own names.

Sun Life and Equity & Law have acted as agents in packaging and retailing funds supplied wholesale by banks for some time, but more recently the Prudential has entered the market as agent for Citibank of the US. Abbey Life and Pearl also have plans.

Greenwell says that the moves have been stimulated by a need to offer a broader range of products to an increasingly sophisticated public.

There has been greater competition in the mortgage lending market. The proportion of borrowers repaying by endowment policy has been rising again in spite of abolition of life insurance premium relief in the 1984 Budget.

It is argued that there are possibilities for cross-referrals in integrated insurance businesses, such as between the Prudential's sales force and the estate agency business it is building up.

Attraction of clients at an early age might allow life companies to meet their financial service requirements and increase business volumes.

Deposit-taking and unsecured lending are other areas which analysts think offer potential for the life companies. Refuge has formally declared an intention to offer unsecured lending through its association with Leopold Joseph, while Legal & General has a deposit-taking licence.

On other fronts, Commercial Union has acquired a small regional stockbroker likely to be developed into a substantial private client business with the investment management provided to complement its life insurance product range.

Quilter Goodison says that the life insurance business has penetrated most of its potential markets quite broadly but in very little depth. While it has an extensive customer base, most customers hold only a tiny amount of life insurance, and average expenditure is only about 2.5 per cent of income.

In common with other savings areas life insurance is heavily reliant on the top 5 per cent of earners.

An important area which the analysts believe will continue to provide growth for life insurance is pensions. The changes to the State Earnings Related Pension Scheme and Government encouragement toward personal pension schemes should stimulate volumes in this area.

The customer base of the life insurance business also provides a substantial market for development of pension business.

To increase market share in some classes of business companies have diversified out of traditional methods of marketing.

Direct sales forces have been created by some in response to the aggressive growth of groups such as Allied Dunbar and Abbey Life.

The direct sales forces of these companies, the originators of this approach, are estimated at 2,000 and 2,500 respectively, against Legal & General's estimated 1,200.

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THE ARTS

Aldeburgh Festival

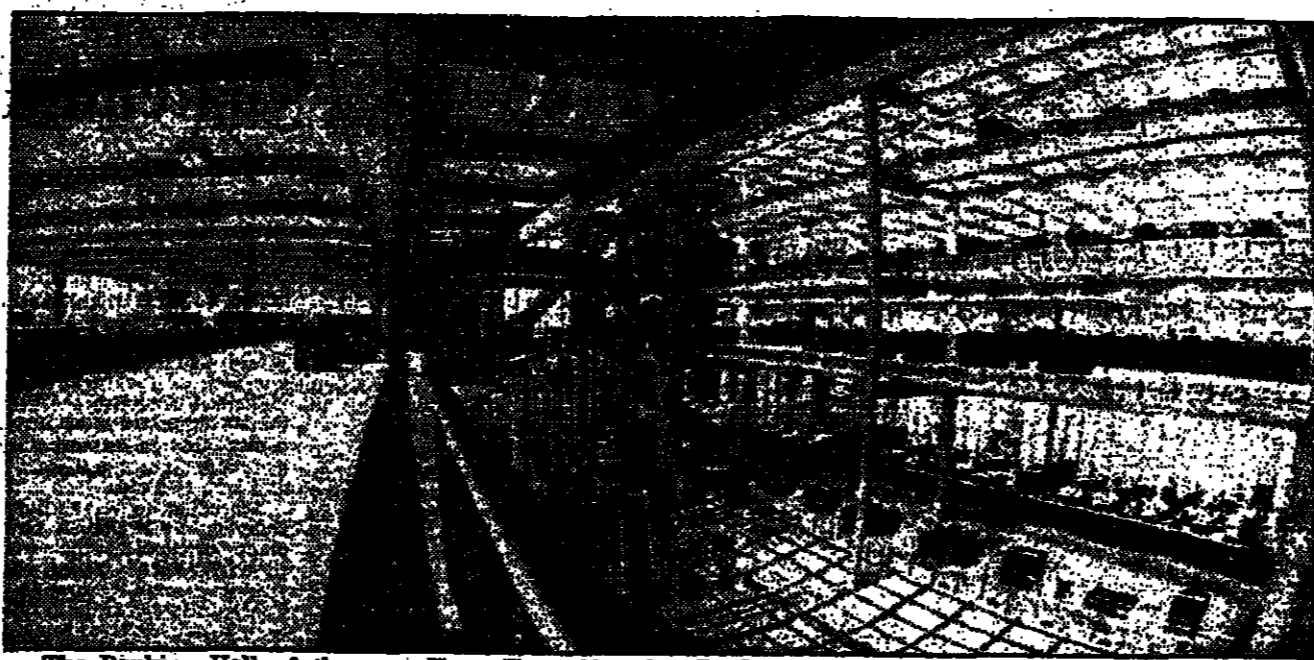
Ronald Critchton

The recent death of Peter Pears underlines a sense of hiatus over the summer festival at Aldeburgh. What should they do next? Adjustments and shifts of policy — more of this or that — kind of old or new music, the featuring of this or that eminent performer — will not alter the fact that there are essentially only two things to do: stop or go on.

Charlie Girl/Victoria Palace

Michael Coveney

Charlie Girl, a tediously unmemorable musical of 1965, is always quoted, not for its songs, but for the fact that the critics panned it and the public defiantly flocked to see it for six years. The great coach party success was founded on a combination of Anna Neagle's enduring popular appeal, Joe Brown's pre-eminence in the charts (in spite of the Beatles) and Derek Nimmo's sudden television fame.



The Banking Hall of the new Hong Kong Shanghai Bank by Norman Foster successfully engineered by Ove Arup and Partners

Architecture/Colin Amery

The creative role of engineers

If there are any architects in Heaven they must be rejoicing at the undoubted fact that there is a public renaissance of interest in their discipline. This interest, at least in Britain, has been much stimulated by the distribution of gongs and prizes, epic treatment on television and great occasional pronouncements from the environs of the Throne.

Ceremonies/Sadler's Wells

Clement Crisp

The first performance of Christopher Bruce's Ceremonies by Ballet Rambert on Friday night was attended by that trauma dreading by every ballet company the loss of an irreplaceable dancer. Two hours before curtain-up, Michael Hodges was injured. On the honours principle that the show must go on, the programme was altered sufficiently to work round the injury.

Mary Stuart/Coliseum

Richard Fairman

Donizetti's Mary Stuart is renowned as an unduly opera. Singers have invariably failed to turn up for it since its Milan premiere in 1835, and English National Opera found themselves unwittingly keeping up the tradition when they lost their soprano for this revival.

Simon Boccanegra/Glyndebourne

Max Loppert

Marjo Maestri, the young Italian who made his Glyndebourne debut in the later stages of last year's Capone, has taken over as Gabriele Adorno in the new Verdi production. The role was built for a singer of Otello stature, and Maestri's tenor is quite definitely not that; but then, the size of the theatre makes domination by sheer volume unnecessary, and the clean, unforced, open attack and the pure vowels and consonants of this young singer were additionally welcome for not being matched anywhere else on the same stage.

Sally Burgess/Festival Hall

Max Loppert

Sally Burgess, one of the bright ornaments of the English National Opera, is also capable of shining in song recital. Last Thursday's recital showed that the voice has flourished since its translation from soprano to mezzo a couple of seasons ago. It sounded warm, full and fluent in the Schumann-Eichendorff most of the songs no doubt helped to keep it in its most effective regions; there was much impressively ample and expansive singing, and some lovely finishing-down of the tone where it was needed.

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Arts Guide June 20-26

- Music ITALY Rome: Villa Medici (French Academy): (Baroque Music Festival): On Monday, the Ensemble 2e 2m playing music by Girelli and Cavanna. Tuesday, the Ensemble 2e 2m playing music by Girelli and Cavanna. Tuesday, the Ensemble 2e 2m playing music by Girelli and Cavanna. NETHERLANDS Amsterdam: Concertgebouw. The Netherlands Philharmonic conducted by Antoni Ros-Monja, with vocalists and choir. Beethoven (Mon). De An Amiral conducting the Free University Orchestra, with Jan Wijn, pianist, and Piet Hulsbosch, organ. Beethoven, Ravel, Saint Saens (Thur), (11.13.45). Marie-Claire Alain on the organ of Amsterdam's Waalse Kerk. Bach, Couperin, De Grieg (Thur), (AUB Leidsplein). NEW YORK Markta Hall (Goodman House): American Composers Orchestra. Paul Dussek conductor, Perry Robinson clarinet, Laura Karpman (world premiere), William Mayer, Gary M. Schneider, Elliot Sharp (world premiere), Elias Tannenbaum (world premiere) (Mon); William Powell clarinet special with Virko Baley piano, Jodi Yama, Kathleen St. John, Victor Bailey, Valentin Silvestrov (Tue); Robert Herring baritone recital with Stanley Sonntag piano, Quiltes, Duparc, Strauss, Turc

Saleroom/Antony Thorncroft A Polaroid Mantegna

A previously unrecorded painting by the late 15th century Italian artist Mantegna sold for £1,850,000 to a continental dealer at Sothby's Monte Carlo saleroom on Saturday night. It depicted the Holy Family with Saints and came to Sothby's notice via a French specialist from the Marseilles family that owned it. Although the painting was not in very good condition, and requires retouching and cleaning, the price was way above forecast, but still far below the £8.5m which the Mantegna fetched in London last year, a record for any painting at auction. The Monte Carlo sale totalled £2,335,017, with a low 8 per cent unpaid. An American dealer paid £330,419 for "The Doctor's visit" by the 17th century Dutch artist Frans van Mieris the Elder, a record for him. This week the action turns to London where both Sothby's and Christie's hold their major summer auctions of Impressionist and modern pictures. Tonight Christie's offers an important portrait by Modigliani of his mistress Jeanne Hébuterne. She committed suicide two days after the artist's death in 1920. A smaller portrait of Mile Hébuterne was sold by Christie's in 1984 for £702,000 and this new work, which has featured in every major exhibition of Modigliani, since the War, should fetch well in excess of £1m. In the same sale 10 Impressionist paintings from the collection of the late Mrs Neville Blomk, daughter of Michael Marks, a founder of Marks & Spencer, come under the hammer. Sothby's also has a Modigliani in its sale on Tuesday night, a portrait of Minouche, painted in 1917 and carrying a top estimate of £600,000. Its most important offering is "Violin in gravure acroche" of one of the first collages of Joan Gris and completed early in 1913. It has been much exhibited and discussed and carries a top estimate of £900,000. There is a group of four bronzes by Degas, including his finest horse sculpture "Cheval au galop sur le pied droit", the fourth of an edition of 22 and estimated at up to £120,000.

GATT AND WORLD TRADE

A suitable case for salvage

By Christian Tyler

Geneva talks on the move

PRESIDENT REAGAN is right to welcome the most recent Soviet proposals for arms control, which he says could represent a turning point in the search for a safer and more peaceful world.

President Reagan's public refusal to endorse the Geneva talks is a sign of negotiating movement as important and as encouraging as the Soviet moves themselves.

Technical obstacles The Soviet Union has moved significantly on at least two crucial issues; the fact that it has not moved on a third issue, may yet prove just as significant.

A framework for local democracy

EVERY NOW and again British ministers, exercised by a particular political difficulty, set up a committee of inquiry which then fails to deliver the expected political result.

Short list Rather than shelve the entire report the Government should sit the important long list of recommendations carefully. Those which are naive or unenforceable should be dropped, together with those that could be better dealt with in existing codes of conduct.

Spending power Not only has the Widdicombe report recommended reduction of councils' wholly discretionary spending power, which ministers would like to abolish, it has also suggested that it should be increased.

THE JAPANESE Ministry of International Trade has just told its motor manufacturers to curb their booming sales of cars to the EEC in an attempt to reach the Europeans from imposing tariffs.

At the same time the US and Japanese governments came closer to an agreement on market sharing and supervision of the cost and price of semiconductor devices.

Despite the customary official denials, both these arrangements are examples of trade management — not to say cartelisation.

Separate agreement If confirmed, their new position has two merits. One is in strategic weapons which would take over a decade to achieve and consolidate; some way would have had to be found to ensure the ABM constraints would also remain in force for the same period.

By contrast, the Soviet Union has made no new move on Euro-missiles or on its demand for a freeze in the British and French nuclear forces.

The superpowers have been under increasing time-pressure to break the Geneva logjam. They are committed to a second summit this year, but it cannot be taken for a while.

With a new global trade negotiation due to be launched

in September, government officials deny that a collapse of the Gatt is either imminent or likely, but agree that political commitment to the system is crumbling.

Trade experts trace the decline to the early seventies, to government intervention, industrial strategies, the effects of the oil price shocks and the worldwide recession.

Meanwhile developing countries regard the Gatt as a rich man's club which allows discrimination against their textile exports and subsidies that undermine their agricultural trade.

For all the criticism levelled against it, Japan can no longer be counted among the more protectionist countries—at least in terms of measures taken at the border.

Measuring the effects and impact of non-tariff barriers to trade is difficult. In a study this year, the World Bank calculates that 27 per cent of the imports of 16 industrial countries are subject to five main types of non-tariff control.

According to an earlier list compiled by a British Government economist, the UK, a proudly "open" trader, has restrictions (mainly through the EEC) on footwear, pottery, cutlery, music centres, television sets and cars from Japan and other Asian countries.

Non-tariff barriers in other developed countries covered 8 per cent of imports, while the figure for centrally-planned economies was 12 per cent and for developing countries 15.

Black protection is sometimes ingenious (pollution controls that keep out competitors), and sometimes just plain xenophobic (altering product safety tests without telling foreigners).

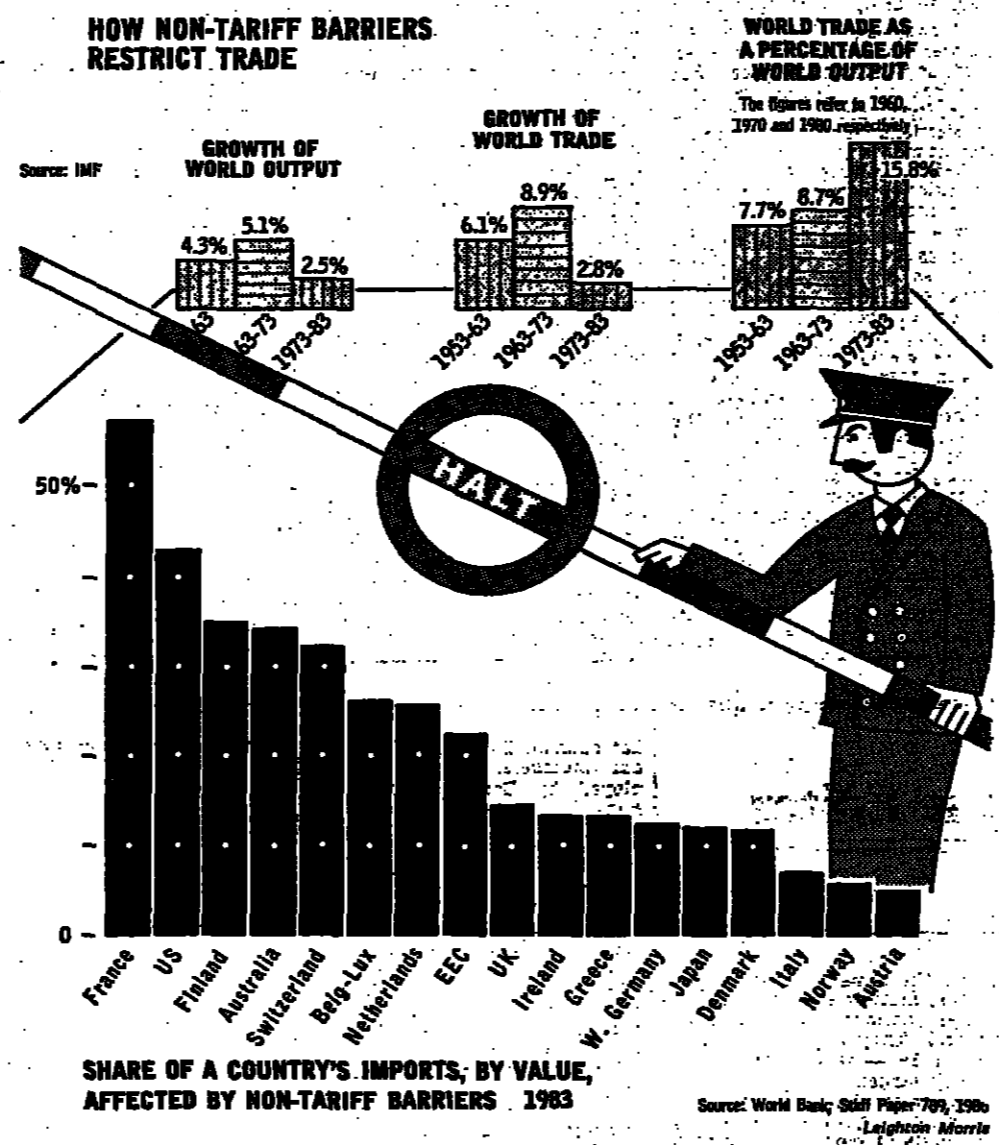
But the main methods examined by the World Bank included monitoring of prices and volumes by official committees — the most prevalent disincentive to trade — imposing quotas (which can lead to bizarre questions in exporting countries) and forcing exporters "voluntarily" to set limits.

Trade in farm products and in textiles and clothing is almost entirely managed, the former mainly by price and quantity, the latter by "voluntary" negotiated quotas.

Relations between the three great partners, the US, EEC and Japan, have been marked by increasingly shrill complaints and hostile actions.

When the preparatory committee in Geneva reports next month, the main areas of negotiation will have been identified: agriculture, especially tropical products, tariff, emerging trade subsidies and countervailing duties, developing countries' privileges, and the Gatt disputes procedure.

Observers have detected a progressive tightening of import controls worldwide over the last decade or so—not least over the products of the poorer countries.



Wimbledon's soft shoe sell

Wimbledon starts today secure in its reputation as the biggest and best organised tennis tournament in the world; and also financially secure. For all its years—this is the hundredth meeting—the All England Club has always managed to keep up, just, with the times.

A year ago it appointed 39-year-old Robert McCowen as its first marketing director with the task of ensuring that the Wimbledon name was exploited for the benefit of the Club and tennis.

He was not starting from scratch. In 1978 the Club had, through Mark McCormack's IMG, negotiated a lucrative deal with Renown, the Japanese clothing company, allowing it to market a range of Wimbledon Championship gear.

This was followed by other contracts in Japan so that the annual retail turnover there of Wimbledon goods—towels, belts, handbags, sunglasses, etc. is worth \$15m, with the Club collecting a useful royalty.

With Japan sewn up McCowen has been free to concentrate on the big market, the US. The marriage between Wimbledon's exclusive image and classy American stores like Saks, Bergdorf Goodman and Neiman Marcus has been a natural.

The latest addition to the family of licensees is the Nike company. It has put over \$2m behind an advertising campaign for the launch of the Wimbledon shoe, with a TV commercial featuring Sir Anthony Quayle reciting Kipling's "If" with the courts in the background.

Men and Matters

Party piece As the EEC's Agriculture Ministers gather in Luxembourg tonight for dinner with the US Agriculture Secretary, Richard Lyng many will be looking anxiously for Mr Francois Guillaume, the French opposite number.

The get-together ahead of tomorrow's monthly meeting of Community farm ministers has been organised by Mr Lyng in a bid to cover the transatlantic tensions arising from the recent entry into the EEC of Spain and Portugal.

But while most Ministers believe the party will be a good opportunity for them to make their case, Mr Guillaume has been displaying characteristic French "hauteur" by not making it clear whether he will attend or not.

Mr Guillaume's "will he, won't he?" routine is explained by France's eagerness to take a tougher line against the Americans than his EEC fellows.

Assuming Mr Guillaume keeps his appointment and does not make the sort of spectacular entry he made at the Council of Ministers in Brussels during his time as French farm union leader.

Hot spot Residents of East Sussex are obviously adopting a more relaxed attitude towards people to the danger of a nuclear power plant. A headline in this week's edition of a local paper reads: Council hold fire on nuclear dump.

Advertisement for Audemars Piguet watches. Features the text 'The Royal Oak' and 'Audemars Piguet' with an image of a watch. Includes contact information for jewellers in London and New York.

Advertisement for 'Men and Matters' featuring a cartoon illustration of a man and a woman. Text includes 'Party piece' and 'Hot spot'.

Advertisement for 'Saatchi saga' featuring a cartoon illustration of a man and a woman. Text includes 'Party piece' and 'Hot spot'.







FINANCIAL TIMES SURVEY

Norway

The country is having to face the consequences of over-indulgence as plunging oil income exposes imbalances in the overheated economy and poses problems for the new government.

Windfall wilts away

By Kevin Done, Nordic Correspondent

FOR NORWAY the party is over — at least until oil prices begin to rise again. For several years the country has been learning to come to terms with the mighty windfall of increased wealth offered by the discovery of abundant resources of oil and gas on its continental shelf. It has quickly become dependent on the flow of North Sea oil and gas for its prosperity. The steep fall in the oil price, exacerbated by the simultaneous weakening of the US dollar, is suddenly threatening to undermine that new-found wealth, however, plunging Norway into what Mrs Gro Harlem Brundtland, the new Labour Prime Minister, describes as "the most serious economic crisis for many years."

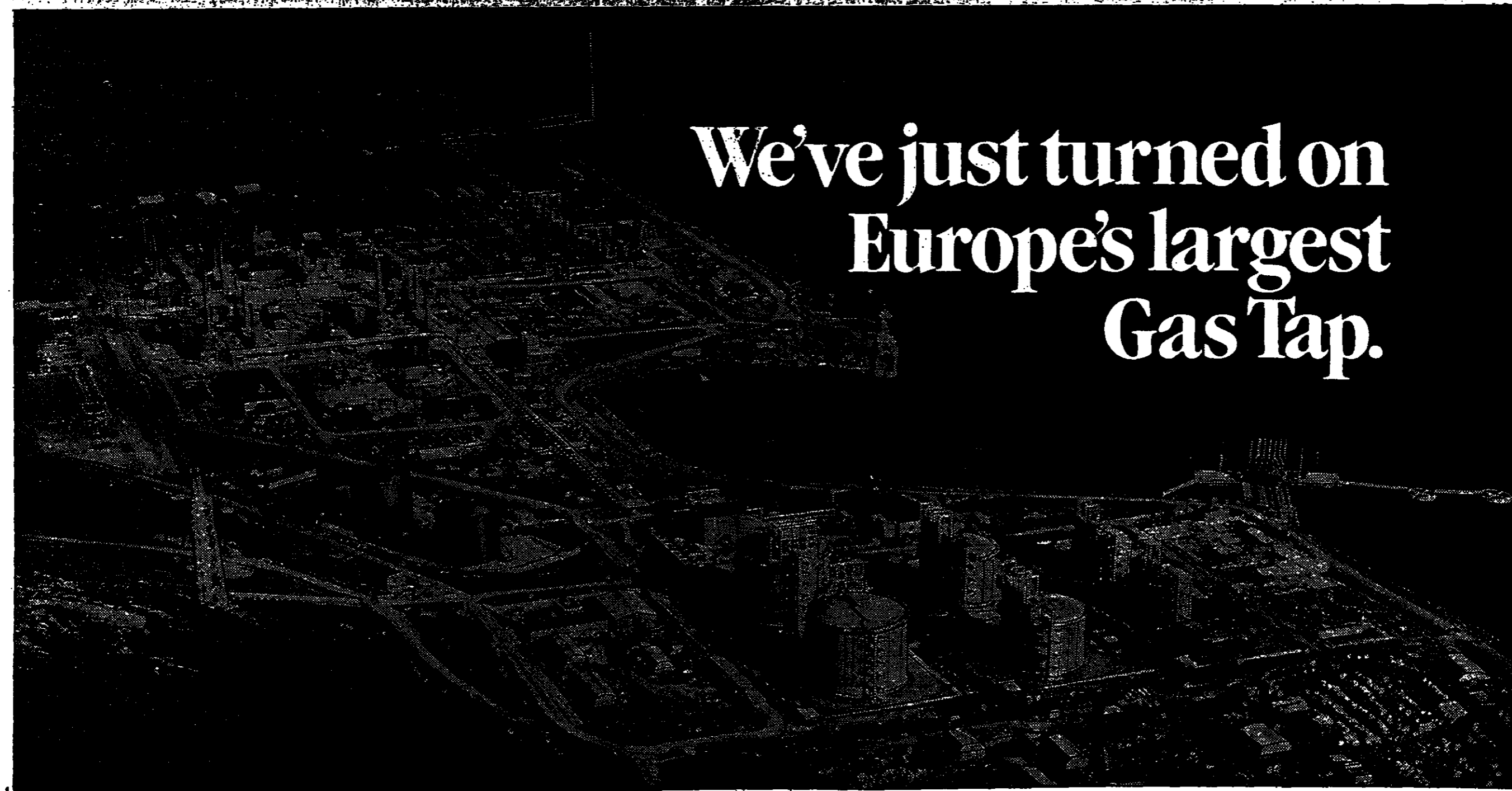
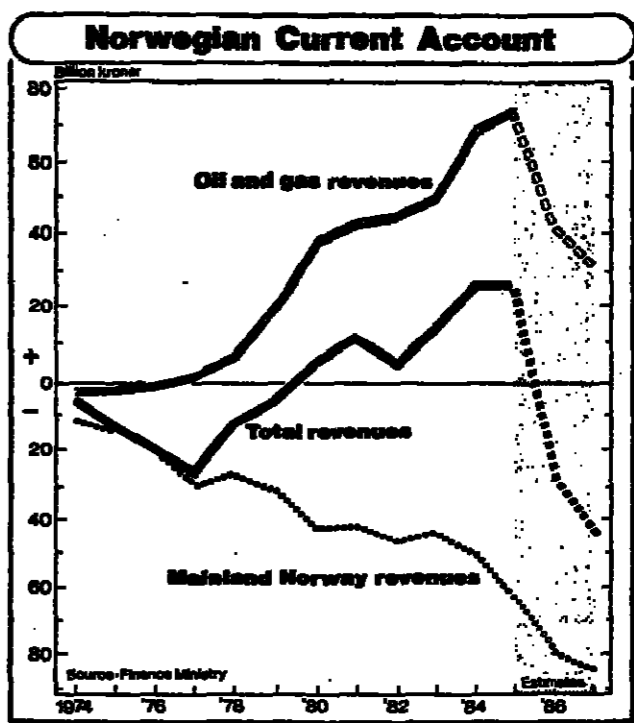
The economy was already threatening to run out of control before the oil price slide began, a development the conservative-led coalition government seemed virtually powerless to stop. Tough measures would in any case have been needed sooner or later to counter the extravagance of two years of lax economic management, but the oil price collapse suddenly meant that the need for remedial action became urgent. The political situation in Norway was the most imaginable, however, to meet the challenge of dealing with such a sudden and unexpected worsening of the country's economic prospects. The general election in September last year left Norway poised on a knife-edge with neither side winning a secure majority. Mr Kåre Willoch, leader of the Conservatives and Prime Minister since October 1981 was just able to hang on to power. The three coalition partners, the Conservatives, the Centre Party and the Christian People's Party, which had ruled Norway together since June 1965, managed to squeeze to a one-seat victory over the Socialist bloc, comprising Labour and the Socialist Left Party. The sharp slump in the oil price...

Storting (Norwegian Parliament) was given to the maverick right-wing Progress Party, however, which had its representation halved to only two seats, but which still held the balance of power. Early signs of the troubles that lay ahead emerged during the autumn as the coalition struggled to find a majority for its 1986 budget. After several weeks of tense negotiations the Government managed to reach agreement with the anti-tax Progress Party shortly before Christmas, but only after Mr Willoch had made clear that the Budget issue would amount to a vote of confidence. The Budget vote showed just how volatile the mood in the Storting had become since the election, but the three coalition parties were still unable or unwilling to admit that their continued existence in office depended on the very unpredictable votes of the Progress Party, whose policies are anathema — at least to the centre and Christian people's parties. The Willoch Government's grip on the Norwegian economy had been slipping for many months, long before it became clear that the Spec. accounts could no longer hold up the oil price...

Frightened by rising unemployment during the winter of 1985-86 the number out of work rose above 3 per cent of the workforce, an enviable low level by general European standards but the highest level in Norway in the post-war period — the Government began to relax its fiscal grip. There was little apparent call for caution with the oil price and the US dollar strong, the current account moving into substantial surplus and inflation beginning to moderate. Alongside the easing of fiscal policy, the Government also embarked on a process of liberalising the Norwegian financial markets, which by late 1984 was leading to a strong increase in the supply of credit. With domestic demand stimulated and exports growing strongly, well along by the recovery in the international economy, Finance Ministry officials and the Central Bank began to argue for more cautious policies, but their arguments fell on deaf ears. The year 1985 was election year, and the coalition — facing a resurgent Labour Party under Mrs Brundtland — decided to throw caution to the wind by drawing up an expansive "budgetary package" which added further fuel to the boom that was already in progress.

Backed by the oil revenues, with all the State's foreign debt paid off, with the foreign exchange reserves mushrooming to the highest level of any country in the industrial world and Oslo awash with talk of the city becoming a new financial centre as Norway entered the ranks of the capital exporters, the Government seemed to have the room to take some risks in order to secure victory at the September general election. The Government created the boom it had sought, but as the economy exploded in the second half of the year — private consumption was growing at an annual rate of 10-12 per cent and the growth in GNP (Gross National Product) reached an annual rate of 8 per cent in the second half of 1985 — it was unable to regain control. Its problems were only multiplied by the election result. In spite of the boom the Labour Party was able to make progress with the electorate with a platform that called for even higher spending — than that already achieved by the non-Socialist coalition, and in particular its attack on deficiencies in the health and social services struck a chord with the voters. Mrs Brundtland took Labour to the brink of victory, but the non-Socialists just fell short of a majority in the Storting. The coalition was "condemned to rule," as one Oslo newspaper headline explained the election result, but also without its own majority. A non-Socialist majority depended on the whims of the two Progress Party MPs. On the basis of the election result, Mr Willoch — ironically generally accepted as one of Norway's leading economists — felt unable to take the necessary remedial actions to rein in the economy. The coalition suddenly appeared to be a fragile craft to survive the threatening storms. While the Conservatives were committed to cutting rather than increasing taxes, the junior coalition partners were likely to resist any strong attacks on public spending, especially on the state's extensive network of transfer payments, which accounts for some 75 per cent of government spending. Mr Willoch tried to change course in a modest way in January with a tightening of the credit market, and with the so-called Easter package he sought also to make the first tentative steps in the direction of austerity.

During the spring his government's authority was undermined from a new direction, however, as Norway was swept with little warning into one of its most serious periods of industrial conflict in 50 years. The gathering economic clouds could hardly be seen from the labour market, where they were obscured by the hue and cry of battle. A strike by 600 catering workers on the North Sea production platforms, which brought a halt to output and cost the oil companies revenues of Nkr 5bn to Nkr 4bn when they locked out another 3,000 workers, was only stopped when the Government submitted the dispute to compulsory arbitration. On the mainland (NAF) the employers' federation (NAF) locked out 102,000 workers after having failed to make progress in negotiations with the LO, the blue-collar workers' trades union confederation. The union soon lost the employers any national sympathy and was called off after a week. The use of such a controversial weapon clearly back-fired and the resulting settlement which yielded an increase in hourly wage rates of about 5 per cent plus an agreement to cut the working week from 40 to 37½ hours at the beginning of 1987 cost the country dear guaranteeing Norway much higher labour cost increases than in competing countries. Just as importantly the lockout helped to lay the ground for the final downfall of the Conservative-led coalition. Opinion in Norway had already begun to turn against many of the manifestations of the boom economy, not least the spectacular antics of a small group of financiers riding the wave on the Oslo Stock Exchange, and part of Labour's success at the polls last September was undoubtedly caused by reactions against this rather "un-Norwegian behaviour," and by a sense that inequalities in standards of living were growing. (The Scandinavian politician ignores the issue of wealth distribution at his peril). The employers' resort to the lockout weapon — not used on such a scale since 1931 — also reflected badly on the battered Willoch coalition. Sensing that the Government was deep in trouble, the Labour Party began to agonise about whether the moment to bid for power and come. "There had been a dispute in the party about the right time to move in," admits one senior Labour Party official.



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Statoil Norway's main oil company.

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Foreign Policy

# Renewal of EEC interest

THE ADVENT of the Labour Government will not lead to any basic changes in Norwegian foreign and defence policies; but there may be some changes of emphasis, especially on Nato-related issues, and perhaps in relation to South Africa. The new régime has already re-stated official policy on co-operation with Opec.

Although the basic elements of Norwegian policy, membership of Nato and the European Free Trade Association, and the maintenance of a relatively strong defence capability, are not in question, the past few months have seen renewed discussion of the merits of Norwegian membership of Nato, EEC, which was rejected by a national referendum in 1972.

Since the issue of EEC membership has been more or less taboo since 1972, the revival of interest in the topic, with the new defence minister, Mr. Johan Jorgen Holst among the most eloquent advocates of keeping the membership option open, may be significant.

But for the time being the discussion remains academic. If Norway decides to re-apply for membership, it is unlikely to do so until some time after 1990.

The Norwegian Labour Party is the first Social Democratic party to take office in a Nato country in north-west Europe since similar parties (including the Dutch, Danish and West German Social Democrats and the Labour Party in Britain) broke with Nato's 1979 two-track decision on medium-range missiles — to negotiate for withdrawal of Soviet missiles and, if the negotiations failed, to deploy US missiles in Europe.

Except in Britain these parties endorsed the 1979 decision. Meanwhile, these left-wing parties have also come out strongly against President Reagan's Strategic Defence Initiative (SDI) and shown a new interest in the establishment in Europe, including the Nordic area, of nuclear-free zones, guaranteed by treaty.

These factors have raised the question whether the new government will adjust Norway's policy on these Nato issues and, if so, how it will go about it.

But the Government is a minority administration which restricts its freedom of manoeuvre; and the Prime Minister, Mrs Brundtland, has made it clear that she does

not want to find herself in a position where her government is pursuing policies which are not fully supported in the Storting (Parliament).

Even without this limitation, Mrs Brundtland seems to be sceptical of the approach adopted in Nato by Greece and Denmark, both of which, over the past few years, have entered a series of footnote reservations to Nato decisions in communiqués from Nato ministerial meetings.

She has said that Norway's voice will carry more weight in Nato if its views are expressed internally and she was quoted in an Oslo newspaper as telling party colleagues who wanted a more outspoken approach: "We don't want to become a laughing-stock in Brussels."

The one issue on which about might want to go so far as footnoting a Nato decision is on the INF (intermediate nuclear force) issue, on which the party is opposed to deployment. It advocates a halt to deployment while an attempt is made to reach a negotiated settlement with the Soviet Union in a meeting.

A Nordic nuclear-free zone (the Nordic countries are de facto nuclear-free already) is supported by Labour only as part of a wider European settlement which rules out a unilateralist approach, though there is a sizeable lobby on the left of the Labour Party which supports a unilateralist approach.

The zone debate is regarded with much misgiving at Nato headquarters in Brussels because it conflicts with its basic strategy of nuclear deterrence.

But the new administration in Oslo has already made itself felt in Nato through its opposition together with Denmark, the Netherlands and Greece — to the US plan to resume production of chemical weapons though Norway did not take this issue to the extent of footnoting.

In fact the new government's first significant departure on a foreign policy issue from the attitudes of the outgoing administration came over its attitude to co-operation with Opec, promising that if Opec could stabilise oil prices at a reasonable level, Norway would contribute to such stability.

The change from the former government's policy on this

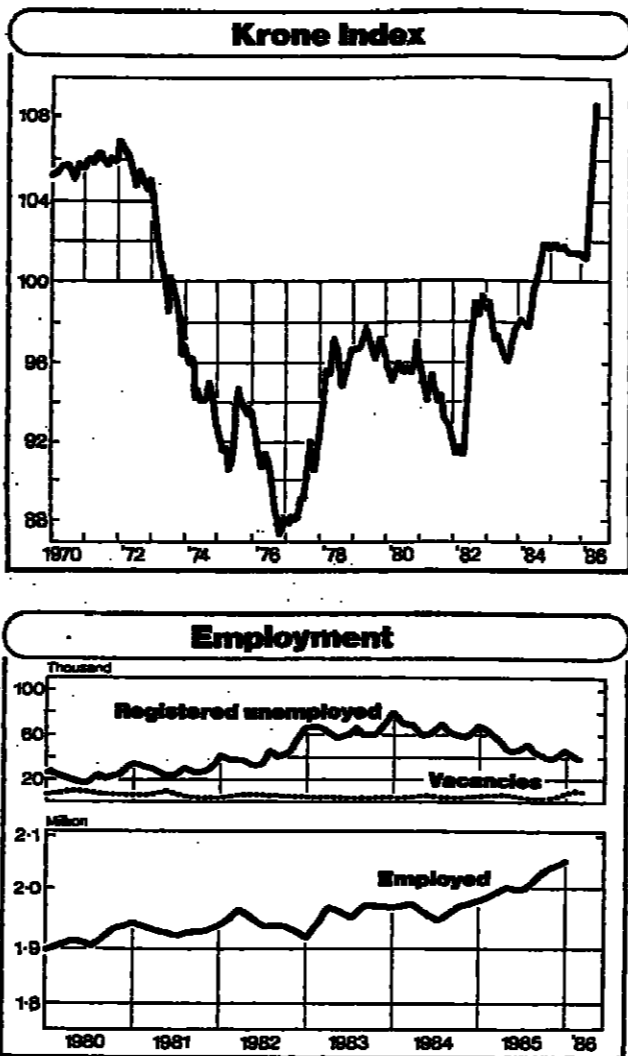
issue is in fact slight. "The only difference is that Labour is saying things out loud," said a member of the outgoing administration. "We would have helped Opec too, but we did not want to say so, for that would have taken the responsibility from Opec's shoulders."

Labour's policy raises problems for the oil companies operating in Norwegian offshore waters. The corollary of price support policies is the regulation of production and if the companies fear that they may suddenly be stopped producing in the high-cost Norwegian fields, they may think twice about development commitments.

On South Africa a White Paper published by the previous government recommended a licensing system to control and restrict all trade between the two countries; and a system by which the Norwegian Shipowners' Association would keep a register, to be open to public inspection, of all its ships calling at South African ports.

While Labour's policy is that binding international sanctions on trade with South Africa should be introduced it may go slightly further than the previous government in pushing bilateral measures.

Hilary Barnes



### Demand, Output and Prices

1980 current prices billion Nkr	Percentage changes, volume (1980 prices)					
	1983	1984	1985	1986	1987	
Private consumption	175.2	1.5	2.7	7.5	4.1	2.1
Government consumption	78.4	4.6	2.9	2.2	2	2.1
Gross fixed capital formation	92.3	5.5	5.7	-12.5	21.1	-1.1
Final domestic demand	337.9	2.4	4.2	0.4	10.1	-1.1
Change in stockbuilding	3.9	-2.1	1.3	4.5	-3.1	1.1
Total domestic demand	341.8	1.1	3.7	5.3	7	1.1
Exports of goods and services	165.0	7.3	7.5	4.9	2.1	1.1
Imports of goods and services	144.5	0	5.2	7.9	8.1	1.1
Change in foreign balance	20.5	7.3	2.3	-0.5	2.1	1.1
GDP at market prices	362.3	4.5	5.6	4.4	4.1	2.1
GDP implicit price deflator	—	6.3	6.6	5.7	-2.1	2.1
Memorandum items						
Consumer prices	—	5.4	6.6	6.1	5.1	5
Industrial production	—	-1.1	2.5	2.6	2.1	2
Unemployment rate	—	3.3	3.6	2.5	2	2.1
Current balance (\$ billion)	—	2.1	3.2	3.0	-3	-4.1

\* As a percentage of GDP in the previous period.  
 † Actual amount of stockbuilding and foreign balance.  
 ‡ GDP excluding oil and shipping, 1985: 4.6; 1986: 5.2; 1987: 5.6.  
 § National accounts implicit price consumption deflator.  
 ¶ Excluding oil sector.  
 Source: OECD Economic Outlook, May 1986.

The Economy

# Paying for indulgence

IN DRAMATIC circumstances Norway is having to face up to the consequences of its recent years of over-indulgence. Plunging oil prices and the falling US dollar are exposing the serious structural imbalances in the country's badly overheated economy.

Even without the fall in oil prices, the economy had been heading for trouble as an over-expansive fiscal policy and an abundant credit supply helped to fuel an extraordinary consumer spending surge.

The dramatic drop in oil revenues has uncovered the huge hole that already existed in the country's trade balance. As Norway's national income and terms of trade deteriorate alarmingly, the balance of payments' current account is plunging from a healthy surplus in 1985 to a large deficit this year.

The economic crisis and the oil price fall have hit Norway at a time when the country is in the midst of a political crisis without majority backing for any government in the Storting, the Norwegian Parliament.

The minority coalition government of Mr. Kare Willoch fell at the beginning of May because of its inability to pass through parliament even a modest austerity package.

As the political crisis deepened, speculation grew against the Norwegian krona, leaving the incoming minority Labour administration led by Mrs Gro Harlem Brundtland with little choice but to devalue.

The new government opted for a 12 per cent devaluation in a bid to quell speculation and to give a Norwegian industry a competitive edge in international markets. The initiative appeared to be modelled on Sweden's 16 per cent devaluation in 1982, through which the incoming Social Democrats succeeded in putting the economy on a higher growth track.

The problem for the Norwegian devaluation is that it hardly comes when the economy is suffering from recession or an under-utilisation of resources. For the economy is already over-stretched and the Labour market — in stark contrast to most of Europe — is very tight with few resources available for ready transfer to the export industries.

Many economists fear that with inflation accelerating rapidly and wage settlements still being made at levels far above those in Norway's main trading partners, the risk looms

of a second devaluation in 1987 or 1988.

The 12 per cent devaluation has been followed up with a package of austerity measures in a revised budget package far more severe than the tightening envisaged by the Willoch Government.

Labour has won support for its Budget from the junior partners in the former coalition, the Centre and Christian People's parties. It is still far from certain, however, whether the new Government can count on support during the autumn when it is preparing the 1987 Budget. Mr. Gunnar Berge, the Finance Minister, has warned that tightening measures amounting to a further 1 per cent of gross national product must be expected.

The package in the revised Budget presented on May 30 amount to about Nkr 3.4bn, comprising about Nkr 2.8bn in higher taxes and some Nkr 500m in reduced expenditure.

According to the economic review of Christiania Bank, the tighter fiscal policy stance is about as strong as might be expected. "It was disappointing, however, that spending reductions amount only to Nkr 500m, and particularly that the Government once again does not touch transfers. These represent about 75 per cent of total central government expenditure, excluding oil activities."

"The volume of state transfers must be reduced if a balance in state finances and in the Norwegian economy is to be restored," the bank says.

The tax increases include a special surtax on incomes amounting to about 1 per cent on average incomes, a 30 per cent capital gains tax on share transactions, regardless of how long the shares have been held (previously shares held for two years were exempt), and higher petrol duty and electricity tax.

Defence expenditure and foreign aid have been hit by spending cuts, and measures have been taken to reduce some of the pressure on the labour market including cuts in public works, and labour market support.

With the devaluation and the revised Budget package the authorities are belatedly trying to slam on the brakes, but it will take some time for the measures to have much impact.

In the first months of this year the economy was still moving along in high gear. During the last six months of 1985 the gross national product for

mainland Norway was expanding at an annual rate of 5 per cent, with a strong increase in employment and production and a big jump in imports.

The growth in private consumption in 1985 of 8.2 per cent in volume was the highest recorded since the Second World War, and the rate of growth was accelerating towards the end of the year with increases of 8.5 per cent and 9.6 per cent in the last two quarters.

The strong expansion in domestic demand fuelled by rising incomes, easily available credit and lax fiscal policies, continued into 1986. The tightness in the labour market can be judged from the fact that the number of people employed jumped by 3.4 per cent in the first quarter of 1986 compared with the year earlier, while the number of people seeking work had dropped to only 1.8 per cent of the workforce by the first quarter this year, one of the lowest unemployment rates in the world.

The crisis policy measures should start to slow the hectic growth and according to the latest official forecasts gross domestic product will expand by 3.3 per cent this year compared with 4.2 per cent in 1985.

After the jump of 8.2 per cent in private consumption last year, the Government is forecasting a rise of only 3.5 per cent in 1986. But this implies that for the rest of the year there should be no further growth. Purchasing power will be nearly checked by rising inflation and tax increases, but these measures could still be undermined by the continuing high level of wage settlements.

Monetary policy, which has gradually been tightened since the beginning of the year, must continue to bite with high interest rates and the use of various instruments to make it more expensive for the banks to grant new loans.

The Government has reduced the credit targets for the banks by Nkr 5bn and raised interest rates in the money markets by 1 percentage point from the already high level in May to about 14 to 14.5 per cent. The higher lending rates that will result are clearly aimed at curbing demand. But the efficacy of monetary policy is undermined by the system of taxation, which makes interest payments fully deductible.

Kevin Done

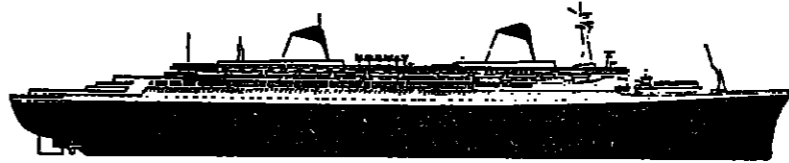
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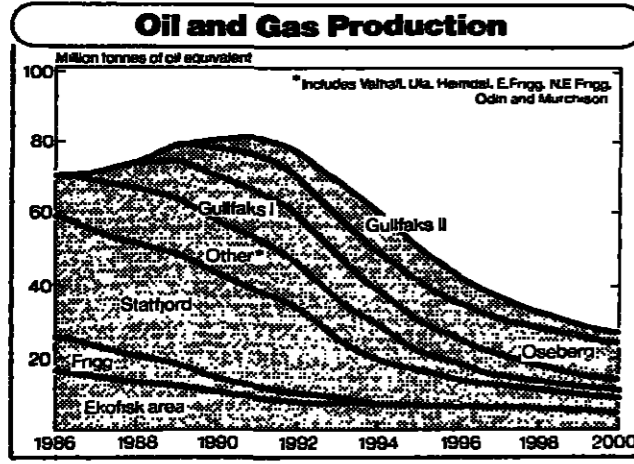
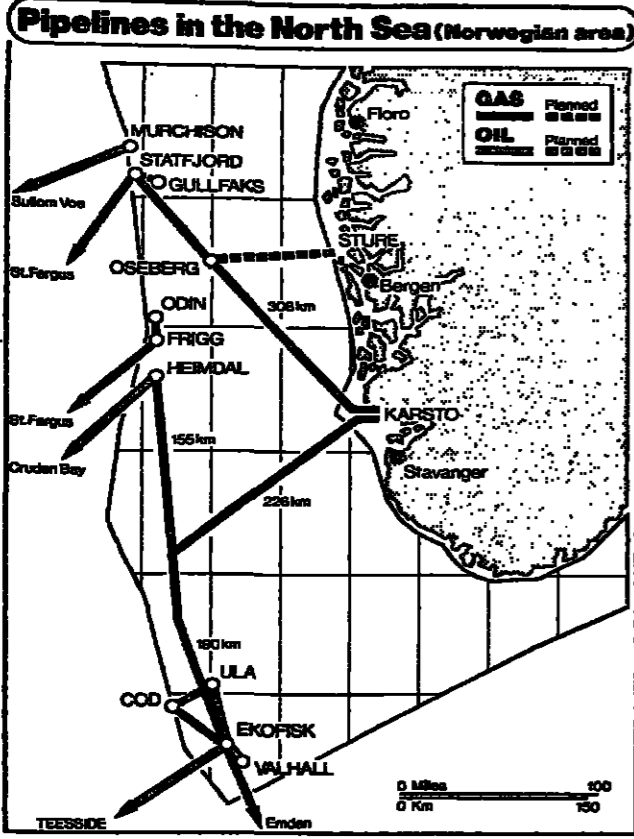
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# Pressure on costs as prices plunge



**Oil Output**  
(includes natural gas liquids)

	Ekofisk area	Statfjord*	Murchison*	Valhall (seven fields)	Total
1986	3.66	0.319	0.626	2.549	12.15
Jan	2.94	0.115	0.207	0.983	4.16
Feb	2.71	0.102	0.202	0.801	3.82
March	3.00	0.101	0.216	0.853	4.17

\* share of joint Anglo-Norwegian sector  
† 1 standard cu metre = approx 6.29 barrels

"THE NEW oil price levels amount to a revolution for our whole industry. We haven't even begun yet to adapt ourselves to the new situation. We must—as quickly as possible. Every project and every aspect of our activity must be re-evaluated."

Mr Peter Kassel, managing director of Norske Shell (Shell's Norwegian offshoot) summed up the position thus at a news conference in April to present the results for 1985.

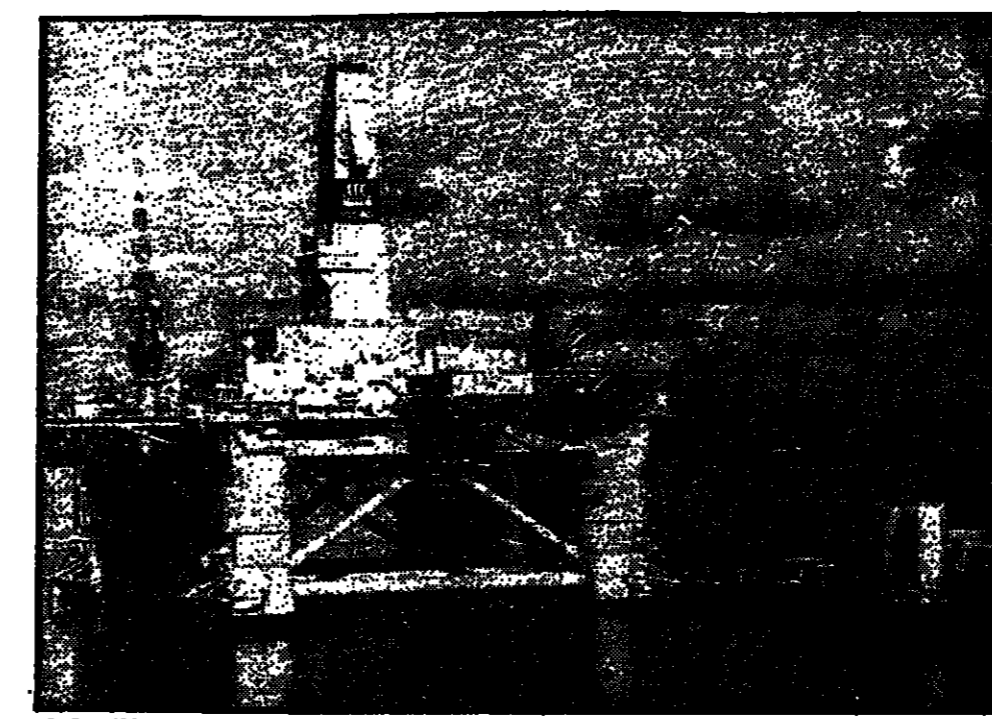
"Last year was the best in the company's history. This year may well be one of the worst," he added.

Every Norwegian concern involved in the offshore oil industry is in the same boat. Corporate strategies, particularly staffing levels, are being scrutinised to see how costs can be cut to match the plunge in income caused by the oil price collapse.

The oil companies can make immediate and substantial savings by cutting back on exploration. Last year saw a record number of wells "spudded" (started) on the Norwegian shelf—50 in all. Of these 29 were "wildcats," probing previously unexplored structures. The rest were "appraisals," investigating the extent of earlier discoveries.

Late last year, before the gravity of the crisis had become apparent, it looked as if 1986 exploration would easily beat the 1985 record. According to the Norwegian Petroleum Directorate (NPD)—advisory arm of the oil ministry—companies had tentative plans for a total of 63 "spuds" this year. Lately they have trimmed these schedules.

The NPD announced in mid-April that it now looked as if 20 of the 63 would be postponed until next year. It added that company reports to the directorate, collected in late March, mostly cited the need for a more thorough evaluation of previous well results, and seismic data, as grounds for the proposed delays. But the directorate "did not discount the possibility" that low oil prices were the real reason.



Polar Pioneer, the hard-weather rig which went over its building budget, is now under charter to Norsk Hydro

pany's 1986 programme, he told the Press in March. Over the longer term income levels would "to some extent" affect exploration spending, but savings would first be made in other areas.

His words had little effect on other companies' cutbacks and since then Statoil itself has changed its mind. It announced last month that its 1986 exploration budget of about Nkr 2.5bn was being reduced by just over 20 per cent, to under Nkr 2bn. Its new employment programme, which envisaged increasing staff by 800 this year, has been halved.

The exploration budget cut partly reflects the objections of Statoil's partners, concerning certain wells, to starting work this year. On other wells Statoil has decided to delay. It will therefore need only four mobile drilling rigs on the Norwegian shelf this year. A fifth unit, the Dvyl Stena, which it has on charter, has been re-let to another oil company.

Rig-owners are among those hardest hit by the slump so far—particularly those who invested in expensive, harsh-

environment rigs designed to operate in Arctic water in mid-winter and equipped to offer their Norwegian crews the highest standards of safety at work, and comfort off-duty, even at those latitudes.

Such units are the "Rolls-Royces" of the industry, coming on to the market at a time when cost-conscious oil companies are looking for "Minis."

A good example is the Polar Pioneer, which began work last year under a five-year charter to Norsk Hydro. It took four months longer than scheduled to complete and proved to be several million dollars more expensive than the budgeted \$100m. In an out-of-court settlement its owners, its Japanese builders and the charterers agreed to split the extra costs.

Norsk Hydro is unlikely to drill as many wells in northern waters over the next few years as were probably planned when it chartered the "winterised" Polar Pioneer.

Other oil companies with rigs on long-term charter are terminating the charters as they

expire, preferring to rely on the spot market—now glutted with idle rigs—to meet their needs. As well as the rig-owning companies supply-ship operators are severely hit when exploration programmes are reduced. Even before the oil price collapsed there were too many of these vessels because of over-contracting triggered by Norway's complex tax-avoidance system. Many are now working at rates which barely cover their running expenses, leaving nothing to meet capital costs.

Other concerns, affected all the service companies, ranging from drilling mud suppliers to the helicopter operators that carry crews to and from the rigs. Oil company response to Norway's eleven licensing round will be eagerly awaited by these interests. The round offers 39 blocks, all north of the 62nd parallel. Applications—invited in March—are due by October 10.

While a sharp reduction in exploration ceases many more serious for the future of the oil industry would be a prolonged hiatus in

new developments. According to Mr Farouk Al-Kasim, NPD resources management director, Norway could lose the skills it has built up if development momentum is not maintained. Maintaining exploration at a high level was less crucial, he said, since known resources were already "more than adequate" to keep the industry going for some time.

The NPD's annual report, recently published, says new discoveries last year, and revisions of earlier estimates, have together boosted total reserve estimates for the southern part of the Norwegian shelf—below the 62nd parallel—by 350m cubic metres of oil, and 160bn cubic metres of gas.

The latest figure for proven, technically recoverable reserves on this part of the shelf is 4.85bn tonnes of oil equivalent (TOE), of which 0.42bn have been extracted so far. The NPD has not estimated reserves in the part of the shelf—some 15 times as large—lying north of the 62nd parallel.

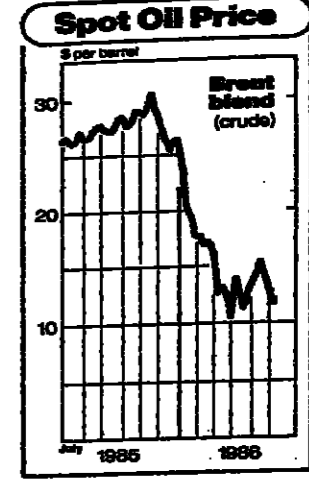
In addition to several fields producing mainly—or only—oil, Norway has 10 oil and gas fields on stream (see Table 1) and three under development. The three being developed are Ula, Gullfaks and Oseberg. Due to start production in, respectively, October 1986, summer 1987 (Gullfaks Phase I) and summer 1988.

The second phase of Gullfaks, brought forward to maintain investment levels after last year's British decision not to buy gas from the Norwegian Sleipner fields, is already providing the country's fabricating industry with badly-needed contracts. It should come on stream in 1990.

Since the hurried move to speed-up Gullfaks Phase II no major Norwegian oilfield development has been approved. Statoil has announced a modest Nkr 1.7bn scheme, approved by the oil ministry, to tap one part of the small Tommelite gas/condensate field.

Phillips Petroleum, which had a 25.87 per cent stake in the field, relinquished its interest because it found the project uneconomic. It was the first time that a Norwegian shelf licensee had ever returned its share of a block containing proven, recoverable hydrocarbons.

Norsk Hydro, also with oil ministry approval, proposes to take 2.5bn cu metres of gas a year from the vast Troll field and pipe it to Oseberg to supplement the reinjection of Oseberg's own gas and thereby



boost oil recovery. This scheme—separate from the main Troll field development—will cost about Nkr 3bn.

Both these developments will generate a small volume of work, but their contribution to Norwegian petroleum output totals will be negligible. The development of the Troll and Sleipner fields—virtually certain following the recent gas sales agreement between Norway and the Continent—will help prevent a steep drop in output in the second half of the 1980s as several of Norway's oldest producing fields become depleted.

The deal provides for plateau exports by the turn of the century of around 200m cu metres of gas annually. This will just replace today's gas exports from Ekofisk and Frigg.

Other projects on the horizon are the large Snorre field (oil and some gas), and the oil accumulations found during the past couple of years in the Halten Bank area off Norway's central coast—Statoil's Smørbukk, Shell's Draugen and Conoco's Heidrun.

All lie in deep, hostile waters, and will be costly to develop and operate. Promised changes to Norway's petroleum taxation system, due for submission to the Storting (Parliament) in the autumn, might make one or all worthwhile.

Much will depend on how oil companies and their bankers see prices developing towards the mid-1990s, which is about the earliest that any of these fields could come on stream.

Fay Gjester



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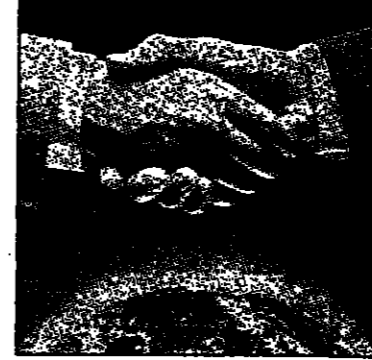
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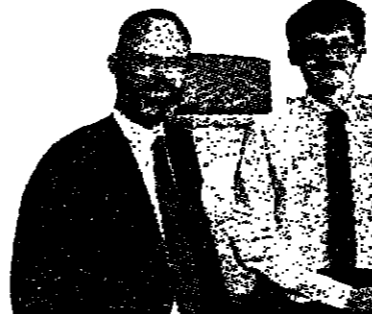
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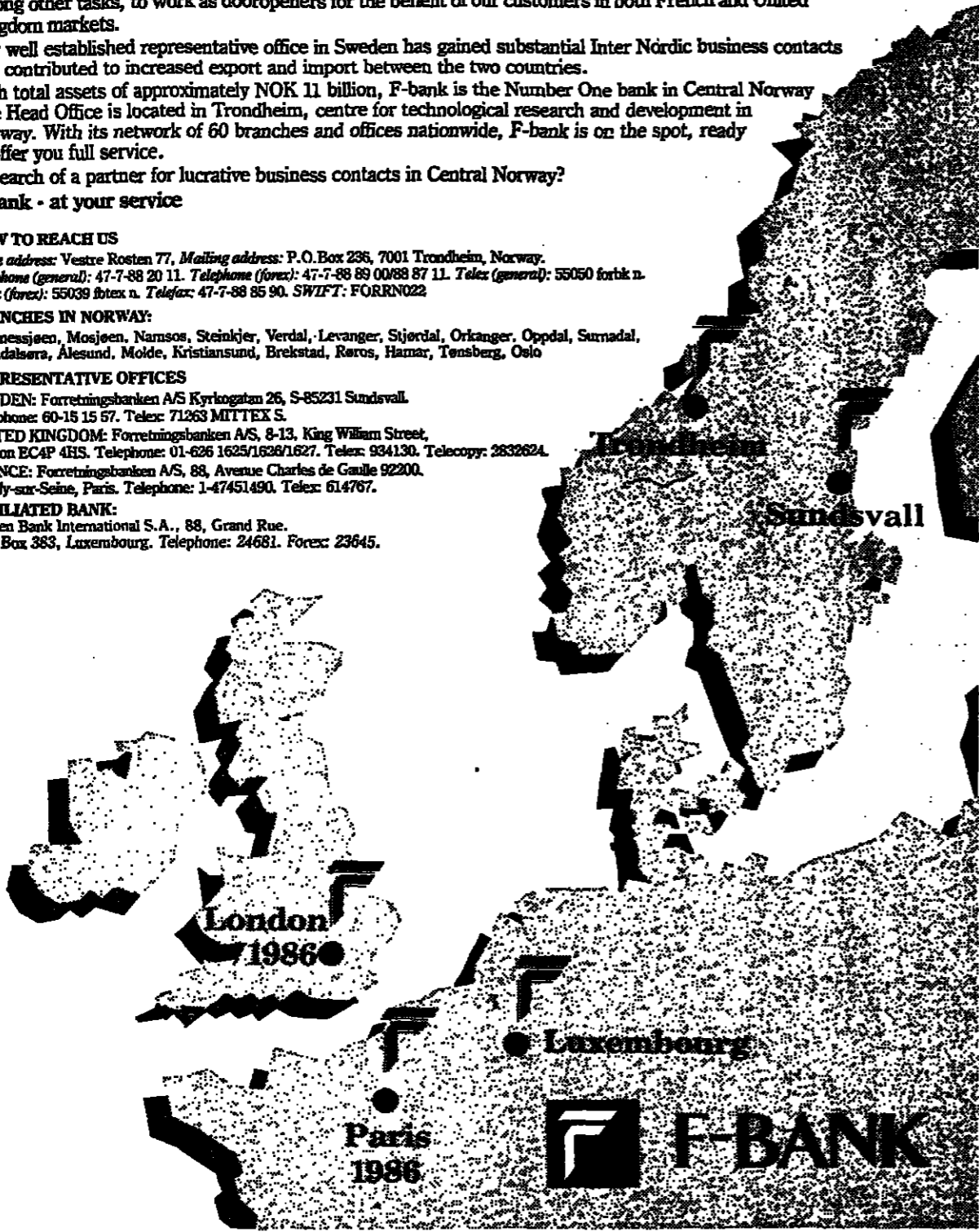
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## NORWAY 6

### Banking

# Deregulation narrows margins

DEREGULATION and liberalisation have transformed Norwegian financial markets over the past few years, but the process has been applied primarily to domestic markets. The relatively stringent regulation of capital transactions with other countries has in general been maintained.

"We want to be able to pursue an independent monetary policy," explained Mr Leif Elde, of the market operations department of Norges Bank (the central bank).

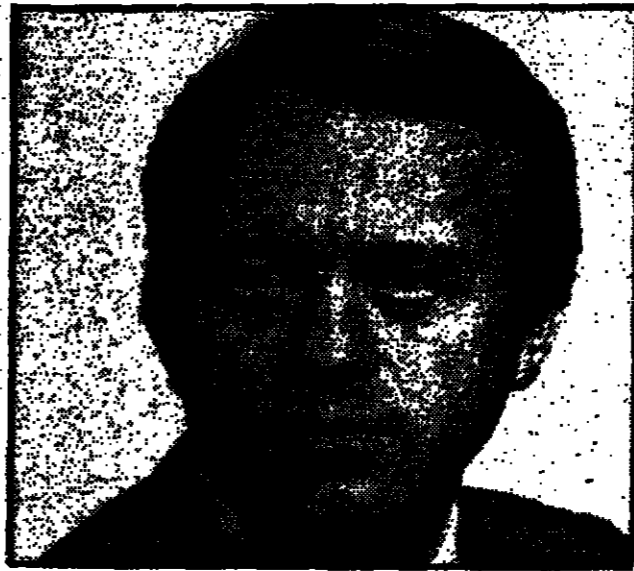
Milestones in deregulation include:

- Reintroduction in 1981 of the right for non-residents to purchase shares in Norwegian companies, which has contributed to a revival in the market for equity capital.
- Suspension in 1984 of direct regulation of bank lending and in 1985 of the system of administered interest rates for the banks.
- Introduction of short-term financial instruments, notably a market in bank certificates last year.
- Elimination of the post-war system of compulsory investment in bonds by banks and insurance companies, which has enabled the creation of a functioning bond market.
- Removal of the entry barrier to foreign banks in 1985.
- The establishment of the first new Norwegian-owned bank for 35 years in 1984.

The post-war system of administered interest rates and quantitative credit controls gradually broke down in the 1970s, as demand for credit spilled over from the banks and savings banks into the "grey" market—finance companies and insurance companies—which gained market shares at the expense of the banks. A main purpose of deregulation was to introduce more market-conforming policies, which affected all financial institutions more or less equally and did not hit only the banks and savings banks. This in turn was designed to create a more competitive climate.

The most striking evidence that the markets have become more competitive is that the margin between interest on deposits and lending in the banking sector has narrowed by about 1½ percentage points over two years. Banks are being forced to be more cost-conscious and made to develop new sources of income, some off-balance sheet and some through the greater use of fees.

The banks relied in the post-war era almost entirely on interest earnings. The switch to charging fees was pioneered by Den norske Kreditbank (DnK), the largest commercial bank, with a group balance sheet total of Nkr 91bn last year. In 1984 the bank intro-



Leif Loddosol, chief executive of Den norske Kreditbank, which pioneered the switch to fees

duced a consolidated personal account system, by which a high rate of interest was paid on the sum of all deposits in a customer's accounts, but charges made for all services, including cheque and card transactions.

Highly controversial at first, the system soon proved attractive not only to DnK customers but to customers from other banks as well. It now comprises about a quarter of all the bank's customer accounts. One important effect of the system is a reduction of 40 per cent in the number of cheque transactions by this customer group, said Mr Harald Moen, deputy managing director.

"It has often been said that soon the number of commercial banks will shrink from 20 to 10 or 15, but now there are 27," said Mr Trond Reinertsen, managing director of the Bankers' Association. These include seven foreign banks established last year and Oslo Bank, the new home-owned bank, set up in 1984.

There are also about 250 savings banks, many serving a single village community, though not necessarily less profitable on that account. One of the most notable events in banking last year was the formation of ABC Bank by the merger of the Oslo Akershus Savings Bank and Fjellbanken, the "central" bank of the savings banks. With a balance sheet total of Nkr 32bn at the end of last year, the savings banks now have an institution big enough to compete with the larger commercial banks.

"The bank has the economic and financial resources to serve both big and small customers and to develop the international business which the customers and the savings bank

The big three are, of course, well established internationally. DnK's latest move was the opening in April of a subsidiary in Copenhagen. Earlier, DnK took over the former Nordic consortium banks, Nordic Bank, London, and Nordic American Bank, New York.

Bergen Bank is the Norwegian partner in the co-operative venture between four Nordic banks in Scandinavian Banking Partners, S-E-bank in Sweden, Union Bank, Finland, and Privatbanken, Denmark. Bergen Bank through its 50 per cent holding in Deutsch-Skandinavische Bank, Frankfurt, is the only Norwegian bank with a West German footing.

Kreditkassen has wholly-owned subsidiaries in Luxembourg and New York and joint ventures with Sweden's FKBank in London, New York, Hong Kong and Singapore.

The seven foreign banks which opened up in Oslo in 1985 have not had an easy time. None made money last year and they are not permitted to compete on an equal footing with the Norwegian banks, as they cannot engage in capital market (securities) business, raise subordinated loan capital, nor set up branches.

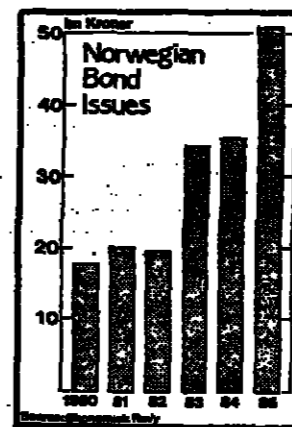
They were also hit by credit restrictions in January, which penalised banks with a growing lending portfolio.

"Banks which must grow have been refused that possibility—It's unfair," said Mr T. Andreas Rishland, managing director of Banque Paribas Norge. But he added that the foreign banks have been well received in the market and he feels sure that the authorities once they have learned to live with the foreign-owned banks, will gradually lift the restrictions.

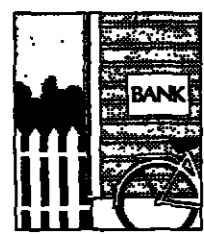
Oslo Bank's founder, Mr Jan Breivik, realised in 1984 that in a market where there was practically no price competition, there was money to be made by a new bank with competitive pricing and low costs. From a single office, in a villa some way from the city centre, the bank is doing traditional deposit and lending business, catering for what was described as "the upper end of the retail market"—some call it the Yuppie market.

So far the bank has been a success, building a balance sheet of Nkr 2.1bn after two years and making Nkr 57m last year, or 2.95 per cent of average assets employed. This made it the second most profitable bank in Norway last year. Progress has continued this year: in the first four months it made Nkr 25m.

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A feature of the Oslo Stock Exchange (above) has been the growing share of business done in after-hours trading

### Stock Market

# Reprieve for profits tax relief

THIS MONTH Friday the 18th was a lucky day for Norwegian stockbrokers and their customers. It brought the news that profits on the sale of shares held for a certain time would remain tax-free.

The austerity "mini-budget" announced by the minority Labour Government two weeks earlier had included a proposal to abolish tax exemption on profits from share trading. Whether the shares had been held for a day or a decade the profit on sales after May 1 this year was to have been subject to a flat tax of 30 per cent. Before that, profits had been tax-free if the shares were held for at least two years.

The proposal triggered loud protests from investors and industrialists. A decline in prices on the Oslo exchange since December trimmed some of the substantial value gains recorded by the shares of most important Norwegian companies during the preceding three-year stock market boom. Even so, many individuals and companies have assets in the form of increased portfolio values

### Oslo Stock Exchange Indices

	Jan 2	March 28	June 12
Banking	183.82	164.25	169.46
Insurance	251.88	232.26	235.28
Industry	295.82	286.51	248.86
Oil	215.82	183.09	207.71
Shipping	393.94	324.76	339.23
ALL-SHARE	266.94	275.44	277.39

(1980=Jan 1981)

which would have been diminished by 80 per cent overnight had Labour's measure been approved.

However, because the government lacks a majority in the Storting (Parliament), it had to bargain with the Opposition to get its austerity package approved. The outcome was that the period shares must be held to escape tax is being extended from two to three years, and the tax rate boosted 5 per cent to 35 per cent.

The compromise had the backing of all three parties in the previous Conservative-led coalition. When we went to press, just before the vote, it therefore looked set for certain approval.

This is relatively mild medicine. Last year, when the Stock Exchange boom was peaking and the popular newspapers were full of stories of huge fortunes being made by corporate raiders, far tougher measures were proposed by the LO, Norway's trades union body. It wanted to see the tax on profits from share trading restored to 50 per cent, the level of 4½ years ago under the previous Labour government—and the introduction of a 2 per cent stamp duty on deals.

The market was worried at the prospect of a stamp duty, since experience in other countries has shown that this puts a brake on turnover. A feature of the Oslo market

so far this year, apart from the generally weaker price trend, has been the growing share of business done in after-hours trading. In 1985 such trading accounted for 49.5 per cent of dealing in quoted shares. Up to end-May it had averaged 63.5 per cent with a peak in March of 66.5 per cent.

In other words, on what might have appeared a dull day in March, with turnover at only around Nkr 30m, some Nkr 90m worth of shares changed hands. During March and April this year, share trading on the exchange was worth about Nkr 1.8bn—unchanged from 1985—while after hours dealing had a total value of Nkr 3.1bn (Nkr 1.4bn a year earlier).

Market sources estimate the total value of share deals (on and off the exchange) in the first five months of 1986 at about Nkr 10bn only about Nkr 500m less than in the same period last year. Investors may be losing money on their share deals, but brokers' commissions this year could be close to the record 1985 figures.

Fay Gjester



NORWAY 7

**FACED WITH** declining consumption, excess production capacity and sharply lower 1985 profits, the Norwegian metals industry has embarked on a far-reaching rationalisation process. Since the start of the year, the industry has seen a significant shake-up in the ferro-alloys field, and has just concluded structural change in the aluminium sector.

The country has abundant supplies of cheap hydro-power, which combined with high-grade raw materials and skilled, ice-free deep water ports, has enabled the country to become one of the world's leading producers of aluminium, ferroalloys, silicon metal and magnesium.

These have also helped most companies stay in the black when many European competitors were producing at a loss.

The country has a European market share of 35 per cent in silicon carbide, producing 75,000 tonnes; 60 per cent in ferro-silicon (700,000 tonnes) and 70 per cent in magnesium (50,000 tonnes).

About 40 per cent of the industry's hydro-power requirements are met with company-owned power stations. The remainder comes from long-term supply contracts.

The three largest companies in the sector, Norsk Hydro, ASV and Elkem, together with about

**Structural shake-ups**

10 smaller ones, generate 10 per cent of the employment, 15 per cent of the added value and 25 per cent of the investment in Norwegian manufacturing.

The state-owned ASV group, with an output of some 240,000 tonnes, is the dominant producer of (mainly bulk) aluminium. Last year it saw profits plunge to Nkr. 394m from a record Nkr. 15n achieved in 1984.

The group has reached agreement for its output to be combined with the 280,000 tonnes of largely upgraded fabricated aluminium manufactured by Norsk Hydro. Talks originally broke down last year, but when ASV found a potential West German partner in the state-owned VAW group, the Norwegian industry Ministry asked that one final attempt be made to restructure the industry.

Although Norsk Hydro, with an annual turnover of Nkr. 24.5bn, is better known for oil and fertilisers, it is also one of the country's leading manufacturers of light metals, with extrusion plants in Europe and the US. In spite of a weak overall world market, the group

managed to increase profits in this division from Nkr. 833m in 1984 to Nkr. 700m on sales of Nkr. 5.37bn, although this was largely due to profits derived from magnesium.

Hydro, which presently controls 25 per cent of the world's magnesium, and magnesium alloys, is expected to increase production to 200,000 tonnes.

The group has achieved an energy saving breakthrough in new magnesium production technology, and is planning a move into the North American market by building a new Nkr. 1.5bn production facility in Canada, which will double annual capacity to 100,000 tonnes, and increase world output by some 20 to 25 per cent.

With its inexpensive production process, Hydro is helping to meet a large part of the estimated 4.5 per cent annual growth in the 200,000-tonne world magnesium market.

Restructuring moves have been made in ferro-alloys, and more are on the way. Elkem, the country's largest metals concern, has emerged as the

dominant producer following its acquisition early this year of Odkia Metal and Eijolfvossen.

This halved the number of Norwegian ferro-alloys exporters to two (the other is the Fesli group) with an annual capacity of 720,000 tonnes. It is also expected to lead to substantial cost savings on production, distribution and marketing, for example.

The group is also in advanced discussions with Tinofos Jernverk on a marketing co-operation agreement.

Elkem, which directly owns or has significant shareholdings in some 30 plants around the world, is one of the biggest suppliers of smelting technology and smelting equipment. It has also completed a restructuring intended to bring it more into higher value-added, refined products such as micro-alloys and gallium. It already supplies material for about half the world's silicon chips.

In 1975 the group started to move gradually out of the steel business, where it sold its last facilities to the state last summer, and copper and zinc

mining operations. Only one steel producer remains, the state-owned Norsk Jernverk, with an annual capacity of 1.35bn tonnes. Nonetheless, Elkem's pre-tax profits last year halved to Nkr. 230m on annual sales of Nkr. 8.4bn in deteriorating markets.

The Norwegian metals industry can be characterised by an attempt to find new products to counteract increasing competition, weaker markets and fluctuating prices for aluminium, silicon and ferro-alloys.

With cheap electricity at the core of the industry's continuing profitability, the industry has been sharply critical of government tax changes which have increased the price of energy on long-term contracts. But some observers say this has forced the industry to upgrade and cut costs.

Given the relatively low electricity prices, the industry and government have reacted angrily to investigations by the EEC into charges by some producers that Norway has been dumping aluminium, ferro-silicon and silicon carbide.

"We have remained profitable because we are one of the cheapest producers in Europe," says Mr Andreas Krogh of the Industry Federation. "We can hardly be expected to surrender this advantage."

**Shipping Move into rougher waters**

"THE MARITIME" offshore industry has been the only really profitable part of the shipping sector for the past ten years... it is the basis for profitable and viable operation," says Mr Rolf Saether, deputy director - general of the Norwegian Shipowners' association.

"Now, there is every reason to believe that a considerable part of the Norwegian offshore industry will be severely hit by falling oil prices," he says.

Falling oil prices have prompted oil companies to slash exploration and development budgets, hitting hard at owners and operators of offshore rigs and supply vessels.

For many companies, a decline in the offshore market is serious news indeed, since it was precisely this sector which replaced offshore business from the worst of the ravages on the world shipping markets over the past decade.

"The offshore industry put off the day of reckoning," says Mr Saether. "Now we can see we can't live on the North Sea alone. We have to adapt, which could be a very difficult process."

At Wilh. Wilhelmsen, one of Norway's biggest and oldest shipping companies, highly capital-intensive offshore rigs are currently generating nearly 80 per cent of total earnings.

But the group could face a situation where at least half its fleet could be laid up by the end of next year, and the remainder working at rates that do not even cover operating costs.

Mr Ivar Lovvold, the managing director, concedes: "We are moving into a very difficult period indeed," but emphasises "we think the market will normalise and we certainly have no worry about our ability to survive."

The situation is possibly more serious on the supply vessels side, where even before all prices started downwards, a massive oversupply and weak rates led to one of the biggest ever Norwegian shipping bankruptcies in the P. Augusten group last autumn.

"We were not very optimistic before the drop, and now the situation is of course much worse. We are in fact very worried about it," says Mr Westre Holter Smea, chairman of the Offshore Supply Vessel Owner's Group. "It's not unlikely that you will soon see companies in this sector start

to disappear."

According to many observers, the situation is not likely to improve significantly in the medium term.

"The decision to curb exploration budgets in oil companies can be taken in hours or days but the decisions to start again is a long process," says Mr Hans Gram, president of the Platon ship brokerage house.

"Whatever happens to the oil price, the damage has already been done to the exploration business for the next few years."

The implications vary from company to company — depending on the extent to which they can replace offshore business with other profitable operations. "It will only be possible for some of the companies to make up for the loss in offshore in other fields," says Mr Saether, "certainly the small companies specialised in offshore will be in trouble."

In the traditional shipping business, Norwegian owners have carved out several interesting specialised niches which have proved profitable. The country accounts for roughly 10 per cent of the world market in car carriers, for example.

It also boasts some of the world's largest cruise ship operators including Kloster Line, Royal Caribbean Cruise Line and Norwegian Caribbean Line.

Moreover, "there is considerable evidence that the tanker market may enjoy some benefit from a certain increase in demand caused by the falling oil prices," says Mr Hans Gram of Platon.

"It is not unlikely that we shall see a fairly busy tanker market through 1986... but it is very difficult to see that this will spill over into any of the other markets," he cautions.

A number of major companies have sought to make up for weak markets by forging links with other European carriers, such as Wilh. Wilhelmsen's co-operation with Barber Blue Sea and Scandutch.

"The companies which have been able to internationalise their affairs through joint ventures have been among the most successful," Mr Saether notes.

The overall profitability in Norwegian shipping has been weak, however. In 1985, according to the Shipowners Association, the shipping companies made a net loss of Nkr. 1.5bn.

More important, perhaps, has

been the drop in the Norwegian-owned fleet, down by 147 vessels and 10.7m dwt last year. Of these, 58 ships of 2.4m tonnes were sold to Norwegian owners abroad, and 78 ships of 8.4m tonnes sold to foreign owners.

In 1974, the Norwegian-owned fleet consisted of 1,228 vessels totalling 38m dwt. By the end of last year, this figure was down to 667 vessels and 15.8m dwt, of which 349 ships of 8.5m tonnes were under foreign flags.

"Since last summer in tonnage terms we have lost nearly half registries," says Mr Rolf Saether of the association.

The association has called for swift action on the part of the government, including the right to either freely register Norwegian-owned ships under foreign flags, and the more controversial proposal that they be allowed to hire less expensive foreign crews.

In a White Paper tabled last month, the government seemed to both these requests. It has also proposed to study the possibility of setting up an international Norwegian registry, under which shipowners could register vessels roughly on the same tax and other terms as offered by Liberia and Panama.

"The liberalisation the administration has proposed," says the association's director-general, Mr Peter Smørdig, "may allow much of the fleet to remain under the ownership and control of Norwegian shipowners. Without such a move, these vessels would have been lost and many shipowners ceased to exist."

Although Norway is now entering what Mr Saether calls "a watershed" period, the country benefits from its strong maritime tradition and continuing international expertise.

Moreover, the breathing space provided by the offshore boom, which allowed the industry's gross revenues to remain unchanged during the global downturn, left a number of Norwegian companies in a better competitive position than many of its international rivals.

"The offshore sector allowed many companies to survive, and those who are still on the market and want to stay now have a financial strength which our competitors don't have," says Platon's Mr Gram: "this is an advantage in a difficult period."

**Explosive raider digests its gains**

**Dyno Industrier is about to become one of the world's leading explosives manufacturers**

THE Norwegian businessman's liking for corporate raiding overseas is about to turn one of its leading industrial enterprises into possibly the world's largest manufacturer of explosives.

Dyno Industrier began producing dynamite in 1968 under licence from Alfred Nobel patents. Today, the company is the owner or part owner of production companies in 19 countries, and 60 per cent of its 1985 revenues of Nkr. 8.44bn came from international markets. Profit before year-end adjustment was Nkr. 231m.

In addition to explosives, which account for 40 per cent of gross operating income, the group produces chemical raw materials and intermediates as well as plastic products. Dyno also has an offshore services group and is a distributor of construction machinery.

Norsk Hydro, the giant Norwegian conglomerate, raised its equity holding in Dyno to 50.5 per cent last July. As part of the deal Dyno took over Hydro's explosive operations.

When the company's takeover of Sweden's Nitro Nobel is implemented next January, Dyno's explosives group will have become one of the world's largest explosives makers, with only ICI possibly being bigger, if its world-wide affiliates are taken into account.

The company will have effectively completed its main overseas expansion programme. "We will have our hands full digesting this enormous expansion," says Mr Ragnar Halvorsen, president and chief executive.

Last year Dyno's subsidiary Ireco acquired the commercial explosives operations of the American chemical company Hercules. Today Mr Halvorsen stresses that in the explosives field in future "there may be small purchases, or some joint ventures may take place, but the company has no other major acquisitions in mind."

Though military explosives constitute only about 5 per cent of the total activity of this sector, major increases in the sales of defence products in recent years contributed substantially to the profits. An important element was the development of a new military high explosive co-operation with other Nato suppliers.

If consolidation is the mood in the explosives group, this is certainly not the case for Dyno's chemical group which specialises in adhesives. Though already providing 30 per cent of Dyno's gross operating income, Mr Halvorsen says he has further expansion in mind.

Dyno has a strong position in the Norwegian and Swedish markets. It also has joint ventures in chipboard manufacturing in Denmark and Finland, and more recently bought a small plant in Rotterdam.

The company also has joint ventures in Pakistan, Singapore and Sumatra, and is building a factory in Australia. These parts of the world will not be ignored in the coming years as the chemicals group expands in line with the pattern of the

explosives group, buying companies overseas to obtain a major, and if possible dominant, position in each market.

The plastics processing group, with a 14 per cent share of gross operating income is set on expanding its product lines in the plastics field and strengthening the products in the technical sector, according to Mr Halvorsen. More than 60 per cent of sales of the plastics division derive from exports to other Scandinavian countries and to the UK.

However, as the company's agricultural sprays are exported all over the world, Mr Halvorsen says he can see this access "helping us to make small bridgeheads overseas for other products."

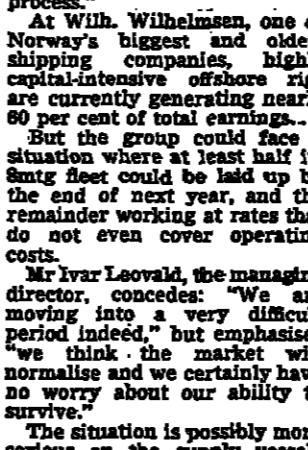
Dyno also has a construction machinery group which accounts for 12.7 per cent of gross operating income. Some 80 per cent of its revenue comes from the dealership for Capelini Tractor. Though this is not in the mainstream of the company's activities, it is profitable, with income of Nkr. 438m last year and an operating profit of Nkr. 25m. There are no plans



Ragnar Halvorsen, Dyno president

to tamper with it, according to Mr Halvorsen.

This cannot be said for the offshore group, which accounts for only 2.5 per cent of gross operating income. With the fall in the oil price it is unlikely to improve its position. In the immediate future there will be a concentration on cutting expenses, at a late date there is a strong likelihood that it will be disposed of.



David Lennon

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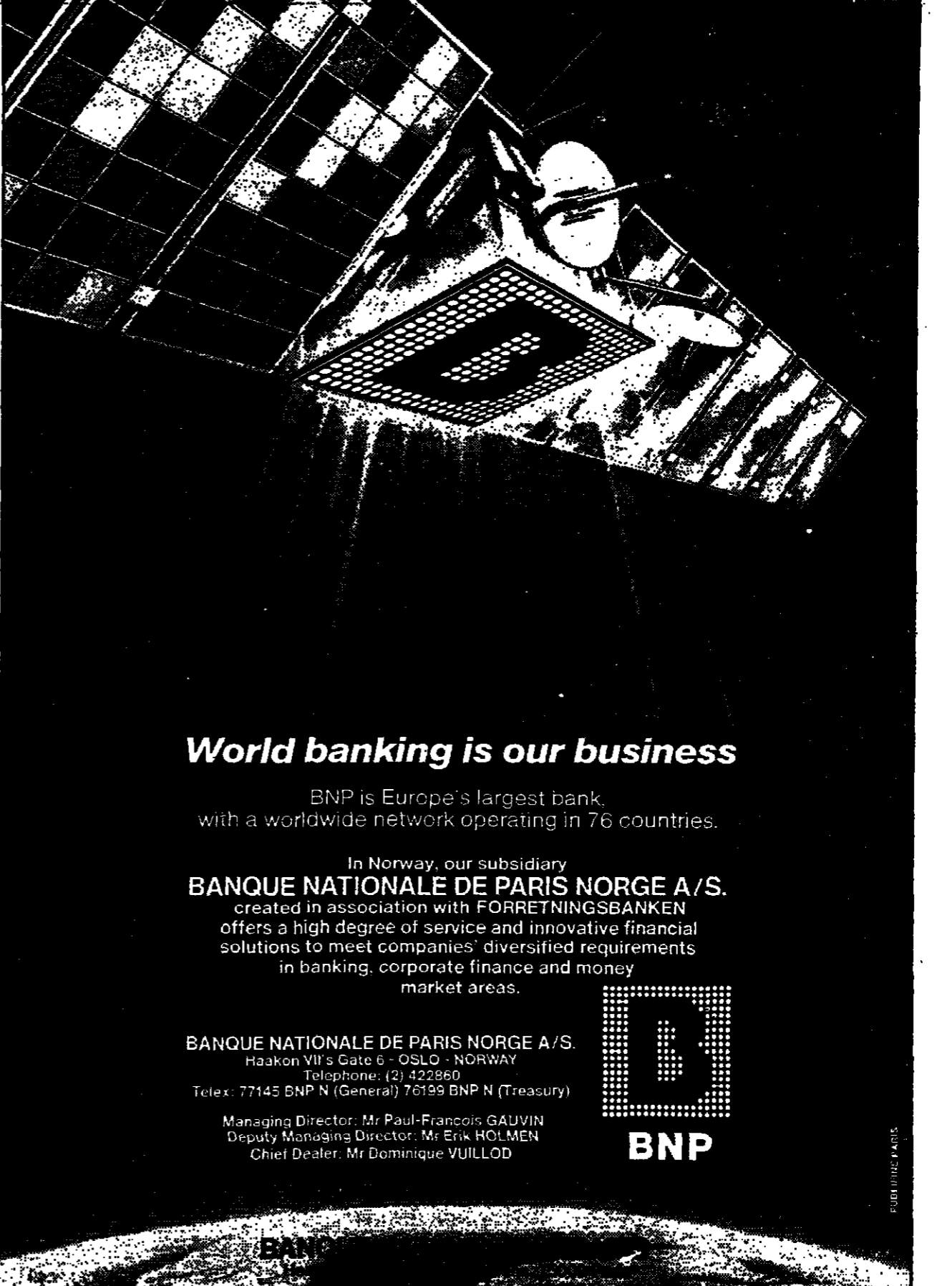
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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Fed set to resist pressure for easing

US GOVERNMENT bond prices rallied at the close last week, although the price movement was overshadowed by the antics of the "triple witched" equity markets.

It was another volatile week for bonds, with sentiment driven mostly by the latest domestic US economic numbers and by shifting hopes for an early easing by the Federal Reserve. Credit markets rallied early in the week as further poor economic data for May, including weak capacity utilisation, was revealed — only to reverse direction again on superficially more positive economic news.

As a result, US monetary policy is currently viewed as being in another holding pattern. The Fed is clearly under growing pressure from the Administration to ease further, but, as Dr Henry Kaufman of Salomon Brothers notes "The Federal Reserve will wait until July when it will have additional data on the economy, and when Fed chairman Volcker will report to Congress," before taking the next step.

US MONEY MARKET RATES (%) table with columns for instrument, last Friday, 1 week ago, 4 wks ago, 12-month high, 12-month low.

US BOND PRICES AND YIELDS (%) table with columns for instrument, last Friday, 1 week ago, 4 wks ago.

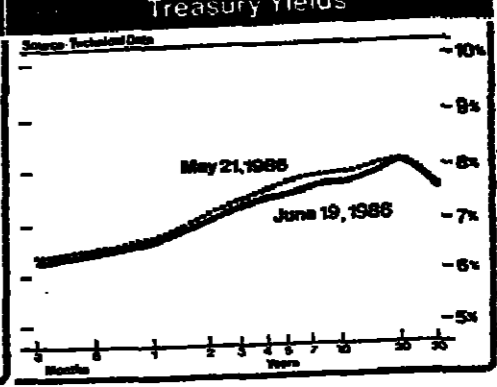
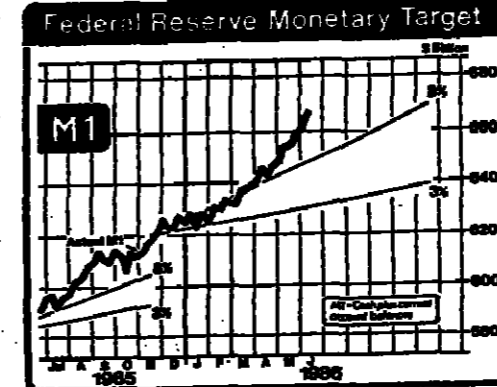
Such slight of hand would be justified on the basis that recent rapid M1 growth is a reflection not of problems ahead but rather a response to recent rate declines... While the US credit markets appear half persuaded by such arguments, they are less sure about a number of other factors including foreign investors' continued demand for dollar denominated securities.

The recent renewed decline in the dollar coupled with quarterly portfolio pressures has led to some Japanese portfolio selling. But most senior Wall Street economists remain convinced that such concerns are also overblown.

Crucially they assume that despite the apparent reluctance of Japan and West Germany to lower interest rates and adopt more stimulative economic policies, this too will pass. Economic developments should will eventually force foreign central banks to move interest rates lower, says Dr Kaufman.

Overall US bond prices closed slightly higher last week with the largest gains registered in the government markets. Last week the Treasury announced the auction of \$7.25bn of four-year notes and \$7.25bn of seven-year paper on June 24 and June 25 respectively. The volumes were slightly below Wall Street expectations.

Significantly, the Treasury yield curve out to five years



has flattened markedly in recent weeks as short-term rates have remained relatively unchanged while Treasury prices have improved.

Paul Taylor

market watcher, noted that corporations have issued over \$105bn of debt so far this year, surpassing the total issued in the whole of last year.

UK GILTS

Bank brings relief with £600m stock

THE ARRIVAL of the Bank of England on Friday afternoon with £600m of stock to sell was greeted with relief by the UK gilt market after a patchy week.

The FT Actuaries all stocks index ended 1.87 lower on the week at 137.86. Yields on 25-year stocks rose 11 basis points to 9.48 per cent, while 15-year gilts picked up 12 points to 9.59 per cent, and five-year yields rose 15 points to 9.38 per cent.

Against the background of this steady downwards drift, the Government's funding exercise — as modest an operation as could have been wished for — encouraged the market in the hope that the authorities have no unpleasant news up their sleeves on Thursday, whether in the balance of payments statistics or the Bank's quarterly bulletin.

were evenly spread: 10 per cent Treasury Convertible 1990, 9 per cent Treasury Loan 1994, 9 per cent Exchequer 1998 and 9 per cent Treasury 2002.

"Untapped markets tend to cause a feeling of fear that when the announcement comes it will be too much, in the wrong place and kill any game stone dead," said Mr George McNeill of Reserve Asset Managers.

The London Business School's latest economic forecasts, meanwhile, show underlying consumer price inflation not simply preserving this year's gains but edging lower in the next three years — provided there is some downward adjustment to pay settlements.

This appears to have been financed, however, out of overseas sterling deposits. They were drawn down by £925m in the month, thus offsetting the contractionary effect on sterling M3 of the overseas gilt purchases.

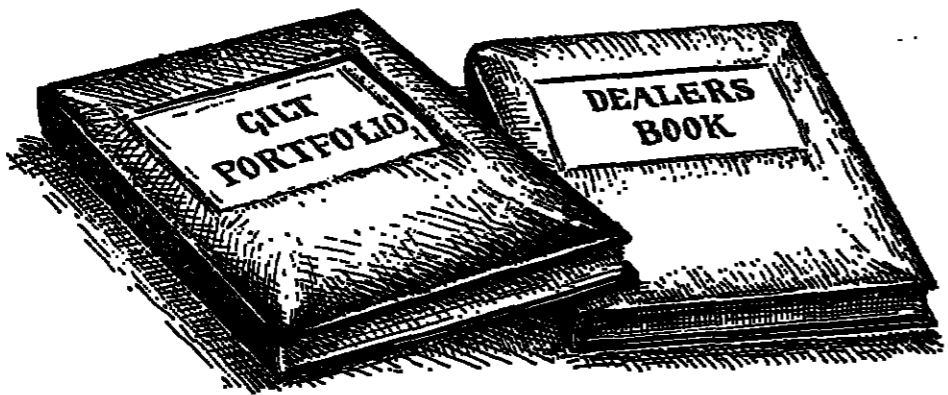
George Graham

The Confederation of British Industry, in its monthly trends survey published today, shows fewer manufacturers expecting to raise prices in the next four months than at any time in the past 19 years.

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing various international bonds, including US Dollar, UK Gilts, and other international securities, with columns for instrument, price, yield, and other metrics.

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Beecham Group p.l.c.

*has acquired*

Norcliff Thayer Inc.

*from*

Revlon, Inc.

*a wholly owned subsidiary of*

Pantry Pride, Inc.

*The undersigned acted as financial advisor to  
Beecham Group p.l.c.*



The First Boston Corporation

Consolidated Gold Fields PLC

*through its wholly owned subsidiary*

Gold Fields American Corporation

*has sold*

Gold Fields American Industries, Inc.

*to*

Blue Tee Acquisition Corp.

*The undersigned acted as financial advisor to  
Consolidated Gold Fields PLC.*



The First Boston Corporation

*This announcement appears as a matter of record only.*

**NEW ISSUE**

1,200,639 Convertible Redeemable  
Cumulative Preference Shares  
(IR \$1 Par)



GPA Group Limited

*The undersigned acted as financial advisors to GPA Group Limited  
and arranged the direct placement of the above securities.*

The First Boston Corporation

Morgan Grenfell & Co. Limited

*This announcement appears as a matter of record only.*

818,841 Ordinary Shares  
(IR \$1 Par)



GPA Group Limited

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and arranged the secondary placement of the above securities.*

The First Boston Corporation

Morgan Grenfell & Co. Limited





UK COMPANY NEWS

Flotation puts £640m value on Morgan Grenfell

THE PROSPECTUS for the flotation of the banking and securities group, Morgan Grenfell, is published today. Morgan Grenfell will float 21.2 per cent of its equity in an offer for sale which will value the bank at £640m.

Chelsea Man to join USM

Chelsea Man, a fashion retailer, is to join the USM by way of placing next Friday, which is likely to raise about £15m of new capital and value the group at about £12m.

GrandMet denies Bond merger speculation

Grand Metropolitan, the drinks, leisure and brewing group, has denied speculation that it is considering a merger with the Australian leisure group, the Bond Corporation.

Dixons questions Woolworth strategy

IN the increasingly acrimonious Woolworth Holdings takeover battle, Dixons, the electrical retailer, has questioned the financial credibility of the Woolworth board's new Operation Focus strategy.

Grainger Trust higher

Grainger Trust, the Newcastle-upon-Tyne property investment and trading company, reports an increase from £82,000 to £107m in pre-tax profits for the six months to March 31, 1986.

Equity & Gen. downturn

In spite of greatly improved results from the motor division, pre-tax profits at Equity and General have been reduced significantly over the six months to March 31, 1986.

Rowe Evans profit setback

Rowe Evans Investments, which is involved with the plantation industry, reports a setback in 1985 results and is cutting the dividend from 2.25p to 1.50p net.

Syltone falls to £0.8m

AS IT warned last month, Syltone's pre-tax profits for the year to March 31, 1986 were substantially down at £802,000, compared with £1.36m last time.

found to be not at fault, and the bad winter weather hit sales of Bradley Doubledeck. Profits were also reduced by the decision to increase research and product development.

Chelsea Man has no relationship to Chelsea Girl and has successfully prosecuted against that chain's use of the name Chelsea Man.

F.T. Share Information The following securities have been added to the Share Information Services:

Brunner Inv.

Net asset value for the Brunner Investment Trust rose to 130.5p as at May 31, 1986, compared with 95.9p a year earlier.

The year ended 31 March 1986 has been one of considerable activity and impressive progress which are reflected in the results. Shareholders should be fully aware of the inherent quality and strength of the Group's portfolio, carefully built up over many years, together with its future potential.

Richard Peskin - Chairman

Table with 3 columns: Metric, Value, Change. Includes Rent receivable, Net revenue after tax, Earnings per share, Dividend for year, and Group's property assets.

GREAT PORTLAND ESTATES PROPERTY INVESTMENT AND DEVELOPMENT. For a copy of the Annual Report and Accounts please write to the Secretary, Knighton House, 56 Mortimer Street, London W1N 8BD.

BANCO ESPRITO SANTO E COMERCIAL DE LISBOA. Floating Rate Notes due 1987. Agent Bank: Standard & Chartered.

BRISTOL. The attraction is magnetic. For some forward thinking organisations contact Bill West, Bristol's Director of Economic Development.

Scandinavian Finance B.V. U.S. \$70,000,000 Floating Rate Serial Notes due December 1993. Morgan Guaranty Trust Company of New York.

CANADIAN CO-OPERATIVE CREDIT SOCIETY LIMITED. U.S. \$90,000,000. Revolving Underwriting Facility due 1990.

ALL NIPPON AIRWAYS CO., LTD. U.S. \$50,000,000. GUARANTEED FLOATING RATE NOTES DUE 1991. CITIBANK.

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British Aerospace Public Limited Company. Unconditionally Guaranteed by British Aerospace. Goldman Sachs Money Markets Inc. New York Boston Chicago Dallas Los Angeles Philadelphia San Francisco

MERRILL LYNCH INTERNATIONAL BANK LTD. Agent Bank.

THE REPUBLIC OF TRINIDAD AND TOBAGO. U.S. \$50,000,000. Floating Rate Notes due 1996.

Company Notices. SOCIETE GENERALE and ACCOR. FIRST NOTICE TO HOLDERS OF FLOATING RATE NOTES...

PENDING DIVIDENDS. Table with 3 columns: Date, Announcement last year, Announcement this year.

Table with 3 columns: Date, Announcement last year, Announcement this year. Includes Abbey Life, Argyl Group, Associated Newspapers, etc.

First Independent Corporate Finance Limited. is pleased to announce that MARWIN PRODUCTION MACHINES has raised £1,000,000.

Granville & Co. Limited. Table with 4 columns: Company, Price on week div, P/E, Actual yield.

FINANCIAL TIMES STOCK INDICES. Table with 4 columns: Index Name, June 19, June 18, June 17, June 16, June 15, 1986 High, 1986 Low, Since Completion, Low.



**EQUITIES**

Stock	1986	1985	Change	Dividend	Yield	P/E
Admiralty	141	138	+3	1.25	0.9	15.5
Admiralty Group	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5

**FIXED INTEREST STOCKS**

Stock	1986	1985	Change	Dividend	Yield	P/E
Admiralty	141	138	+3	1.25	0.9	15.5
Admiralty Group	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5

**"RIGHTS" OFFERS**

Stock	1986	1985	Change	Dividend	Yield	P/E
Admiralty	141	138	+3	1.25	0.9	15.5
Admiralty Group	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5
Admiralty Shipbuilding	141	138	+3	1.25	0.9	15.5

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### F.T. CROSSWORD NO. 6,054

**DANTE**

1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

- 1 and 4 Court official chaired on high (6, 6)
- 8 and 9 Most train seats may be provided by them (7, 7)
- 11 and 12 The big fish, by all accounts (3, 4, 3, 4)
- 13 They have a central meeting place (5)
- 14 Am as keen to gain a similar title (8)
- 15 One showing enthusiasm and unusual verve for the dance (8)
- 16 Blame one put on the head of Dead (5)
- 18 and 21 Parsee doesn't love the cold (4, 10)
- 23 and 24 A showplace for a painting largely restored (7, 7)
- 25 Sepsis may produce such waste matter (6)
- 26 Novel story for cricket (6)
- 2 Wrote notes to Dante translation (7)
- 3 and 21 down: Separate complaint departments (9, 5)
- 5 Designed by Monet, perhaps? (5)
- 6 Plainly distressed, but retains composure (2, 5)
- 7 Presented with a cauliflower? How distinguished! (9)
- 10 A spirit to who meant victory for Henry (9)
- 13 Dismayed Israeli producing facts that have to be faced (9)
- 15 A crazy braunder (5, 4)
- 17 He follows unusual trend in Dutch province (7)
- 19 Turns up in chilly surroundings, yet well received (7)
- 20 See 3 down
- 22 Terminal heart trouble (5)

DOWN  
1 Giant bird on a pole (5)  
The solution to last Saturday's puzzle will be published with names of winners next Saturday.

### AUTHORISED UNIT TRUSTS

Trust Name	Investment Objective	Assets	Liabilities	Net Assets	Units	Price	Change
Admiralty Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p
Admiralty Group Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p
Admiralty Shipbuilding Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p
Admiralty Shipbuilding Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p
Admiralty Shipbuilding Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p

### FT UNIT TRUST INFORMATION SERVICE

Trust Name	Investment Objective	Assets	Liabilities	Net Assets	Units	Price	Change
Admiralty Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p
Admiralty Group Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p
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Admiralty Shipbuilding Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p
Admiralty Shipbuilding Unit Trust	Equity	£100m	£5m	£95m	100m	95p	+3p

AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance and unit trust products, including 'Wardley Unit Trust Managers Ltd', 'Wardley Asset Management Ltd', and 'Western Unit Trust Managers Ltd'. Each entry includes a brief description and numerical data.

INSURANCES

Table listing various insurance companies and their products, including 'All Friends Society', 'Abbey Life Assurance Co Ltd', 'Athena Life Insurance Co Ltd', and 'Barclays Life Assn Co Ltd'. Each entry includes a brief description and numerical data.

Table listing various unit trusts and insurance products, including 'Eagle Star Insurance/Mutual Assn', 'Equitable Life Assurance Society', 'Family Assurance Society', and 'General Accident Life Assurance Co Ltd'. Each entry includes a brief description and numerical data.

Table listing various unit trusts and insurance products, including 'London & Manchester Group', 'National Mutual of Australia', 'National Provident Institution', and 'National Westminster Bank'. Each entry includes a brief description and numerical data.

Table listing various unit trusts and insurance products, including 'Prudential Life Assurance Co Ltd', 'Scottish Equitable Life Assurance Society', 'Scottish Widows' Group', and 'The LAS Group'. Each entry includes a brief description and numerical data.

Table listing various unit trusts and insurance products, including 'Save & Prosper Group', 'Schroeder Life Assurance Ltd', 'Scottish Amicable Investments', and 'Scottish Life Investments'. Each entry includes a brief description and numerical data.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds with columns for fund name, value, and change.

Table listing insurance and overseas funds, including details like 'Brown Shipley Fund (CI) Ltd' and 'Fidelity & Colonial Management Ltd'.

Table listing insurance and overseas funds, including details like 'Hill Samuel Investment Mgmt Ltd' and 'M&I British Int'l As Ltd'.

Table listing insurance and overseas funds, including details like 'J. Henry Schroder Wagg & Co Ltd' and 'Warburg Inv Mgmt'.

Table listing various money market funds with columns for fund name, value, and change.

Table listing various money market funds, including details like 'Frankfurt Trust Investment GmbH' and 'Fidelity & Colonial Management Ltd'.

Table listing various money market funds, including details like 'Hill Samuel Investment Mgmt Ltd' and 'M&I British Int'l As Ltd'.

Table listing various money market funds, including details like 'J. Henry Schroder Wagg & Co Ltd' and 'Warburg Inv Mgmt'.

Table listing various money market funds, including details like 'Frankfurt Trust Investment GmbH' and 'Fidelity & Colonial Management Ltd'.

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Table listing various money market funds, including details like 'Frankfurt Trust Investment GmbH' and 'Fidelity & Colonial Management Ltd'.

Notes and additional information regarding the fund listings.

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BRITISH FUNDS

Table of British Funds with columns for Name, Price, and Yield. Includes sections for 'Shorts' (lives up to five years) and 'Five to Fifteen Years'.

AMERICANS—Cont.

Table of American Stocks with columns for Name, Price, and Yield. Includes sections for 'Over Fifteen Years' and 'Index-Linked'.

AMERICANS—Cont.

Table of American Stocks with columns for Name, Price, and Yield. Includes sections for 'BANKS, HP & LEASING' and 'CORPORATION BONDS'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Table of Building, Timber, and Roads stocks with columns for Name, Price, and Yield.

DRAPERY & STORES—Cont.

Table of Drapery and Stores stocks with columns for Name, Price, and Yield.

ELECTRICALS

Table of Electrical stocks with columns for Name, Price, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Name, Price, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Name, Price, and Yield.

ENGINEERING—Continued

Table of Engineering stocks with columns for Name, Price, and Yield.

INDUSTRIALS—Continued

Table of Industrial stocks with columns for Name, Price, and Yield.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, etc. stocks with columns for Name, Price, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Name, Price, and Yield.

INDUSTRIALS (Miscellaneous)

Table of Miscellaneous Industrial stocks with columns for Name, Price, and Yield.

ENGINEERING

Table of Engineering stocks with columns for Name, Price, and Yield.

INDUSTRIALS

Table of Industrial stocks with columns for Name, Price, and Yield.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Name, Price, and Yield.

AMERICANS

Table of American Stocks with columns for Name, Price, and Yield.

AMERICANS

Table of American Stocks with columns for Name, Price, and Yield.

AMERICANS

Table of American Stocks with columns for Name, Price, and Yield.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Name, Price, and Yield.

AMERICANS

Table of American Stocks with columns for Name, Price, and Yield.

Main financial data table with columns for various sectors: Industrials, Leisure, Property, Investment Trusts, Finance, Land, and Mines. Each sector contains a list of companies with their stock prices and other financial metrics.

NOTES

Notes section containing various financial notices, including information about share distributions, company announcements, and regulatory updates.

PLANTATIONS

Table listing plantation companies, their stock prices, and other relevant financial data.

OVERSEAS TRADERS

Table listing overseas trading companies, their stock prices, and other financial metrics.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks, including company names, stock prices, and other data.



WORLD STOCK MARKETS

AUSTRIA

Table of Austrian stock market data including high, low, and price changes for various companies like Creditanstalt and Osterreichische Bundesbank.

AUSTRALIA

Table of Australian stock market data including high, low, and price changes for companies like BHP and Anglo Coal.

JAPAN

Table of Japanese stock market data including high, low, and price changes for companies like Daiichi Kangyo Bank and Daiwa Kangyo Bank.

HONG KONG

Table of Hong Kong stock market data including high, low, and price changes for companies like Bank East Asia and Cheung Kong.

CANADA

Table of Canadian stock market data including high, low, and price changes for companies like Alcan and Inco.

BELGIUM/LUXEMBOURG

Table of Belgian/Luxembourg stock market data including high, low, and price changes for companies like Belfrage and Belfrage Nat.

DENMARK

Table of Danish stock market data including high, low, and price changes for companies like Andelsbanken and Danmarks Bank.

NETHERLANDS

Table of Dutch stock market data including high, low, and price changes for companies like ACP Holding and AKZO.

SINGAPORE

Table of Singapore stock market data including high, low, and price changes for companies like Boustard Holdings and Guthrie Storage.

SOUTH AFRICA

Table of South African stock market data including high, low, and price changes for companies like ABSA and Anglo American.

GERMANY

Table of German stock market data including high, low, and price changes for companies like AEG and Allianz.

ITALY

Table of Italian stock market data including high, low, and price changes for companies like Banca Commerciale and Credito Italiano.

NORWAY

Table of Norwegian stock market data including high, low, and price changes for companies like Bergens Bank and Borsgen Bank.

SPAIN

Table of Spanish stock market data including high, low, and price changes for companies like Banco Bilbao and Banco Central.

SWEDEN

Table of Swedish stock market data including high, low, and price changes for companies like SCA and SKF.

SWITZERLAND

Table of Swiss stock market data including high, low, and price changes for companies like Swiss Bank Corp and Swiss Re.

TORONTO

Table of Toronto stock market data including high, low, and price changes for companies like Alcan and Inco.

MONTREAL

Table of Montreal stock market data including high, low, and price changes for companies like Bank Montreal and Bourse de Montreal.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and FTSE 100, with columns for high, low, and percentage change.

CANADA

Table of Canadian indices including Toronto 300 and Montreal 100.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, listing stock names and their closing prices.

TRADING ACTIVITY

Table showing trading activity in millions of shares, including volume and price changes.

Advertisement for Madrid Special Subscription, featuring the Madrid logo and text about financial times subscription and hand-delivery service.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, June 20

Main table containing stock prices, organized into columns for different market segments like NYSE, OTC, and various industry groups. Includes columns for stock name, price, and change.



NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include 12 Month High, Low, Stock, Div. Yld, P/E, 1985 High, Low, and Change. Includes sub-sections for 'Continued from Page 32' and 'S S S'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include 12 Month High, Low, Stock, Div. Yld, P/E, 1985 High, Low, and Change. Includes sub-sections for 'Continued from Page 32' and 'S S S'.

OVER-THE-COUNTER

Table of Over-the-Counter closing prices. Columns include Stock, Sales, High, Low, Last, and Change. Includes sub-sections for 'S S S', 'D D D', 'E E E', and 'G G G'.

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Advertisement for 'Continued on Page 31'. Text: 'Continued on Page 31'.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Mixed week for the dollar

BY COLIN MILLHAM

The dollar tended to improve last week as the prospects for lower US interest rates faded. On Monday the dollar weakened on news from West Germany. The narrow victory of the Christian Democrats in the Lower Saxony state election, at the weekend, appeared to improve the chances of the biggest party in West Germany's ruling coalition of remaining in Government at the Federal elections next January.

The strength of the D-Mark pushed the dollar down to a low of DM 2.360. But dealers are nervous of intervention by the German Bundesbank at levels below DM 2.20, and the dollar began to recover. It may also be questioned whether the Government in Tokyo would be happy to see the dollar below Y165 ahead of the Japanese election on July 6. US economic statistics were mixed, but overall expectations of lower US interest rates faded. Housing starts in May fell by a surprising 7.4 per cent, but per capita consumption in the same month rose by a larger than expected 0.9 per cent. US first quarter gross national product growth was revised down to 2.9 per cent from 3.7 per cent, but this was regarded as largely of historic interest. Attention is now focused on the general

£ IN NEW YORK

Table with columns: June 20, Close, Prev. close. Rows for 1 month, 3 months, 6 months, 12 months forward premiums.

gave a similar impression. Mr Volcker warned about rapid monetary expansion, and repeated previous comments about the danger of a downward spiralling dollar. Overall the market was left with the impression that US interest rates would not be cut, in spite of probable disappointing second quarter growth. The replacement of Mr Jesus Silva Herzog as Mexican Finance Minister, put some pressure on the dollar around the middle of the week. Mr Herzog had been negotiating with Mexico's creditors about maintaining interest payments on the country's \$27bn of foreign debt. His sackings led to fears that Mexico might call a moratorium on its debts, which are causing severe problems, because of the fall in oil prices.

In general foreign exchange trading was quiet, but the South African rand attracted attention because of the 10th anniversary of the Soweto riots on Monday. But the violence was not as bad as feared. The South African Reserve Bank appeared ready to intervene, and the South African Government announced a R1.2bn package to revive confidence in the economy. The result was an improvement by the financial rand with the dollar falling to R4.35 from R4.655.

OTHER CURRENCIES

Table with columns: June 20, £, \$, DM, Y. Rows for Argentina, Brazil, Canada, etc.

CURRENCY RATES

Table with columns: June 20, Bank, Special, Drawing, European, Currency. Rows for Sterling, Canadian, etc.

CURRENCY MOVEMENTS

Table with columns: June 20, Bank of Morgan, Englad, Gauranty, Index. Rows for Sterling, Canadian, etc.

POUND SPOT-FORWARD AGAINST POUND

Table with columns: June 20, Day's spread, Close, One month, % Three months, % 12 months. Rows for US, Canada, etc.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table with columns: June 20, Day's spread, Close, One month, % Three months, % 12 months. Rows for UK, Ireland, etc.

FORWARD RATES AGAINST STERLING

Table with columns: Spot, 1-month, 3-month, 6-month, 12-month. Rows for Dollar, DM, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: June 20, Short, 7 days, 1 month, 3 months, 6 months, 12 months. Rows for Sterling, etc.

MONEY MARKETS

Fading hopes of lower rates

Interest rates had a slightly firmer tone in London last week. Conditions were fairly quiet, with the money market finding credit conditions fairly comfortable around the middle of the week. Large shortage of £1,000m on Monday and £900m on Friday caused no problems, with the discount house being reasonably happy to sell bills to the Bank of England at existing dealing rates. Hopes of an early cut in UK clearing bank base rates continued to fade. The rise of £1.1bn in the May UK public sector borrowing requirement was slightly lower than expected, and encouraging as far as interest rates were concerned, but was outweighed by other factors. Thursday's final money supply figures for the five weeks to May 21 confirmed M3 growth

NEW YORK

bank cut its discount rate to 3.5 per cent on March 6, but is reluctant to make any further move. The D-Mark improved slightly in the EMS as a result of the cut in the French intervention rate, but remains technically weak. The Bundesbank is also concerned about money supply growth, and as expected the central bank council left credit policies unchanged last week.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: June 20, change, June 13, change. Rows for London, New York, etc.

BANK OF ENGLAND TREASURY BILL TENDER

Table with columns: June 20, June 13. Rows for Bills on offer, Total applications, etc.

MONEY RATES

Table with columns: June 20, One, Two, Three, Six, 12 months. Rows for Frankfurt, Paris, etc.

FT LONDON INTERBANK FIXING

Table with columns: 11.00 a.m. June 20, Three months, Six months, 12 months. Rows for US dollars, etc.

LIFE LONG GILT FUTURES OPTIONS

Table with columns: Strike, Price, Call, Put, etc. Rows for various dates and prices.

LONDON

Table with columns: 20-Year 12% Notional Gilt, etc. Rows for various bond prices.

CHICAGO

Table with columns: US Treasury Bonds, etc. Rows for various bond prices.

De Beers Consolidated Mines Limited

NOTICE TO HOLDERS OF 40% PREFERENCE SHARE WARRANTS TO BEARER PAYMENT OF COUPON No. 154. With reference to the notice of declaration of dividend advertised in the Press on 25th May 1986, the following information is published for holders of share warrants to bearer.

EXCHANGE CROSS RATES

Table with columns: Jun 20, £, DM, Yen, etc. Rows for various exchange rates.

GENERAL MOTORS CORPORATION

Further to the DIVIDEND DECLARATION of 29th May, 1986 NOTICE is now given that the following distribution will become payable on and after 16th June, 1986, against presentation to the Depository (as below) of Claim Forms listing Bearer Depository Receipts.



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